

Annual report 2010



IMO

*Institut za međunarodne odnose
Institute for International Relations
Institut pour les relations internationales
Instituto para las relaciones internacionales*

ANNUAL REPORT 2010

IMO

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1. Introduction by the Director

The Institute for International Relations, since its founding in 1963 until now, regardless of several generations of researchers and several name changes, has preserved the continuity of interdisciplinary research in the field of the social sciences. Over the years we were engaged in a variety of topics, from international economic and political relations, European integration, economy and competitiveness, sustainable development and environmental protection, to cultural policy and media.

Excellent international networking and the interdisciplinary nature of our research enabled us to continue our work in 2010 on research topics related to current events in Croatia, the entire region of Southeast Europe, Europe and the world. The issues related to NATO and security issues, regional cooperation, accession negotiations with the European Union, regional and local development and cultural diversity and intercultural dialogue, environmental protection, nature protection and energy efficiency are just some of the topics to which we have given our scientific contribution throughout the year.

Scientific production of IMO's researchers in 2010 reflects their diverse engagements. In addition to the publication of 5 books, 15 book chapters, 43 papers in scientific journals and 8 invited lectures, our researchers are actively involved as lecturers at 24 courses in several Croatian universities and business schools. Two double issues of IMO's journal "Croatian International Relations Review" (CIRR) and the 14th edition of Culturelink Joint Publications Series were issued.

IMO currently employs 41 people, of which 31 are researchers (scientists, junior researchers and professional associates in science) and 10 are employees in supporting services. IMO has a wide range of regular contributors from Croatia and abroad who participate in the preparation and implementation of research projects of the Institute, at conferences and workshops.

Particular attention is paid to systematic education and scientific advancement of our employees. We follow and plan their career development, creating conditions for continuous education and specialisation in an international environment. In 2010 seven junior researchers have enrolled and regularly attend doctoral studies, and 11 researchers have advanced in scientific professions. Special attention was devoted to training in the preparation of international project proposals and to acquiring the skills of managing complex projects. For this purpose we have used the World Bank funds for the Science Technology Project in cooperation with colleagues from the Brodarski Institute in Zagreb.

In 2010 scientific research activity continued through the implementation of the

projects funded by the Ministry of Science, Education and Sports of the Republic of Croatia within the scope of two basic programmes: “International Aspects of the Knowledge Based Society - Integrations, Security, Economy and Environment” and “Promotion of Cultural Identities and the Process of Croatian Integration into the EU”. In addition, researchers have collaborated in the preparation and implementation of some 40 research projects for various clients and sponsors (international institutions and foundations, local and regional self-government units and government bodies) among which the European Commission, the EU Delegation in Croatia, the World Bank and UNDP should particularly be noted. By working on these projects, we made a contribution to the development of public policies in the Republic of Croatia and provided the scientific basis for the Government’s actions and its ministries, as well as other public bodies and institutions at national, regional and local levels.

We are especially proud of IMO’s partnership in FP7 project MEDIADDEM “European Media Policies Revisited: Valuing and Reclaiming Free and Independent Media in Contemporary Democratic Systems” which examines the European media policies, and of the collaboration with the London School of Economics – LSE, in the implementation of the research project “Privatisation of Public Sector Services in Croatia and SEE: Assessment of the Major Gains and Pains” and the joint organisation and implementation of the regional conference “Regional Policy and Decentralisation in South East Europe” held in May in Zagreb. The publishing of the book “From Lisbon Strategy to Europe 2020”, supported by the EU Delegation in Croatia, was a joint effort of researchers from various IMO’s departments in finding answers to the challenges which EU and Croatia are facing in the period to 2020. IMO was also the organizer of a number of public lectures and debates on current topics related to the integration processes (“France/Croatia: Partnership for European Integrations”, “Croatia and EU: Lunch/breakfast Debate”). The practice of organising IMO forums on topics related to the position of the Republic of Croatia and its opportunities in an international environment and the cooperation with various research networks, such as TEPSA from Brussels and the Partnership for Peace Consortium from Germany, has continued.

In 2010 we made significant changes in the internal organisation and the methods of work which have enabled systematic support to research teams, innovation and flexibility in their work. By joining our efforts at four strategic workshops we have formed the basis for defining the Strategy of IMO’s Development in the period from 2011 to 2016.

IMO's Mission

To acquire, transfer and develop exceptional knowledge related to contemporary international economic, political and cultural relations, as well as current global, national and regional development processes of interest for the Republic of Croatia

IMO's Vision

To become a European research institution of excellence in the field of international relations and sustainable development

In conclusion, despite the global crisis, in 2010 IMO has made significant steps forward and confirmed to be a good partner in the international scientific community. IMO's knowledge and skills are contributing to the development of the Croatian accession towards the European Union. We have agreed that in 2011 we would work together to achieve the vision of IMO's further improvement in the quality of scientific research and the transfer of knowledge by investing in our human resources and strengthening our organisational development.

We do not consider the investment in public recognition of IMO, the recognition of research beneficiaries and the transfer of knowledge less important and we expect this 2010 Annual Report to contribute to the perception of IMO as an excellent scientific and research institution in the field of international relations and sustainable development.

Sanja Tišma, Ph.D.

Director

2. General information

The **Institute for International Relations (IMO)** was founded by the University of Zagreb and the Croatian Chamber of Commerce in 1963 as the Africa Research Institute.

The Institute changed its name in 1971 to the Institute for Developing Countries and its research expanded to all developing countries.

In 1989 the Institute changed its name again, now to the Institute for Development and International Relations (IRMO) expanding its activities to international economic and political relations, European integration processes, transitional economies and competitiveness, cultural policies and cultural industries and environmental protection and sustainable development.

In 1996 the Institute changed its name to the Institute for International Relations (IMO), although the fields of research remained the same.

The activities of IMO are focussed on applied scientific and development research, the dissemination of research results, the achievement of scientific competence and offering scientific basis for the activities of the Government of the Republic of Croatia and its ministries, as well as other state bodies and organisations.

Basic fields of expertise are:

- International economic and political relations
- European integrations
- Regional development
- Sustainable development and environmental protection
- Energy policy and climate changes
- Competitiveness and development of entrepreneurship and clusters
- Cultural and media policies and international cooperation and communication
- Specific aspects of security in the international environment.

The research activity of IMO is achieved through scientific projects and collaborative scientific programmes, as well as through market projects.

2.1. Management Council

The Management Council of IMO manages financial and business policies of the Institute; adopts the financial budget of the Institute on the proposal of the Scientific Council and upon the approval of the Minister; makes decisions related to annual

accounts; decides on the establishment of organisational units of the Institute with the approval of the Ministry; makes individual decisions regarding employment as a body of the second degree; and gives the founder, the Director and the Scientific Council proposals and opinions on certain issues.

The Management Council of IMO consists of five members, one of whom serves as the President of the Management Council. Three members, including the President of the Management Council, are appointed by the Minister. The Scientific Council of IMO elects one member, and one member is nominated by the employees of IMO by direct and secret ballot, in accordance with the Law on Labour and the Statute. The mandate of the Management Council lasts two years.

The members of the current Management Council whose mandate began in November 2010 are:

1. Mladen Andrić, Ph.D., president of the Management Council
2. Professor Olga Carević, Ph.D., member of the Management Council
3. Staša Skenžić, prof., member of the Management Council
4. Ana-Maria Boromisa, Ph.D., member of the Management Council
5. Mira Mileusnić Škrtić, M.S., member of the Management Council

Six meetings were held by the Management Council in 2010. Four meetings were held by former members (Mladen Andrić, Ph.D., president of the Management Council and members, Profesor Olga Carević, Ph.D., Marin Mihanović, Ph.D., Ana-Maria Boromisa, Ph.D. and Mira Mileusnić Škrtić, M.S.), and two by new members. In accordance with the decision on appointing the president and members of the Management Council of the Institute for International Relations of 21 October 2010, the members of the Council for another term were appointed: Mladen Andrić, Ph.D., as President and Prof. Olga Carević, Ph.D., and Mr. Staša Skenžić, prof. as members. The mandate was also extended in November 2010 to Ana-Maria Boromisa, Ph.D., the representative of the Scientific Council to the Management Council and to Mira Mileusnić Škrtić, M.S., the representative of employees to the Management Council. At the meetings the members discussed and made decisions about the financial budget of IMO and its execution, financial plan, financial reports for the defined periods, internal regulations, the IMO's work programme and its implementation and on other matters stipulated by the Statute.

2.2. Scientific Council

The Scientific Council establishes and implements the scientific policy of IMO, discusses and decides on scientific and expert issues, carries out the procedures for the selection to scientific, associate and professional positions, appoints and dismisses one member of the Management Council of IMO; recommends candidates for the committee for the election of IMO's Director and proposes the budget of the Institute to the Management Council. The Scientific Council discusses and gives a preliminary opinion on the decision of enacting the Statute and general acts issued by the Director.

The Scientific Council passes decisions, upon agreement of the majority of all members, at its meetings. Members of the Scientific Council are researchers, associates elected to the positions of senior assistants and representatives of junior researchers (one representative for every 5 junior researchers) elected by junior researchers employed at IMO.

The members of the Scientific Council are:

1. Daniela Angelina Jelinčić, Ph.D., president of the Research Council, senior research associate
2. Janko Bekić, M.A., representative of junior researchers
3. Ana-Maria Boromisa, Ph.D., senior research associate
4. Hrvoje Butković, Ph.D., senior assistant
5. Nevenka Čučković, Ph.D., research advisor
6. Damir Demonja, Ph.D., research associate
7. Anamarija Farkaš, Ph.D., research associate
8. Krešimir Jurlin, Ph.D., vice-president of the Research Council, research associate
9. Sandro Knezović, Ph.D., research associate
10. Iva Kornfein, M.A., representative of junior researchers
11. Sanja Maleković, Ph.D., senior research associate
12. Jakša Puljiz, Ph.D., research associate
13. Jaka Primorac, Ph.D., senior assistant
14. Višnja Samardžija, Ph.D., research advisor
15. Mladen Staničić, Ph.D., research advisor
16. Senada Šelo Šabić, Ph.D., senior assistant
17. Nada Švob-Đokić, Ph.D., research advisor
18. Sanja Tišma, Ph.D., research advisor
19. Aleksandra Uzelac, Ph.D., research associate

During 2010 the Scientific Council has had 10 meetings. All meetings were held under the mandate of Daniela Angelina Jelinčić, Ph.D., President of the Scientific Council. Eight regular meetings and two special meetings were held at which issues were discussed and decisions were made in accordance with the law and Statute related to IMO's programme of work and reports on the work of junior researchers, the proposed budget of the Institute, on the election to the scientific profession and the election to scientific and professional jobs, proposals for new research projects, reports on the research results achieved within the scope of individual projects, participation in international and national conferences, seminars and workshops, as well as other matters stipulated by the Statute.

2.3. Director

The Director of IMO is Mrs. Sanja Tišma, Ph.D., research advisor, who was appointed by the Management Council of the Institute on June 6, 2009 for a period of four years. The Director organizes and manages the work and activities of IMO, represents the Institute, carries out all legal actions on behalf of the Institute, carries out the decisions of the Management Council and Scientific Council of the Institute and is responsible for the legality of work. The Director enacts all general acts of the Institute with the approval of the Management Council, except the Statute, and is responsible for their implementation. In addition, the Director submits to the Management Council a report on the annual and periodic accounts and proposes to the Management Council and the Scientific Council to make decisions on certain matters within their jurisdiction, and decides on the hiring and termination of employment.

3. Organisational structure

3.1. Research departments and centres:

- The Department for International Economic and Political Relations
- The Department for European Integrationz
- The Department for Culture and Communication
- The Department for Resource Economics, Environmental Protection and Regional Development
- „EU i“ Centre
- Project Support Centre.

The Department for International Economic and Political Relations is engaged in the research related to international determinants of competitiveness (MSES's project: "International Aspects of Competitiveness; Restructuring and Entrepreneurship" senior researcher Nevenka Čučković, Ph.D.) and economic aspects of security (MSES's project: "Economic Aspects of Security" senior researcher Mladen Staničić, Ph.D.). New topics are gradually introduced into the research, such as the role of the international community in building a democratic state after internal conflicts, as well as challenges to the peace in the world set forth after political and religious radicalism. The introduction of new topics and cooperation with other IMO's departments and other researchers enables the expanded scope of our work and contributes to the mission through the development of new knowledge.

Head of Department for International Economic and Political Relations: **Mladen Staničić, Ph.D.**, research advisor, mladen@irmo.hr

The Department for European Integration is devoted to interdisciplinary scientific research focused on the economic, legal and political development of the European Union and its relations with candidate and non-member countries. Internal reforms

within the EU, the enlargement process, and relations with South-Eastern Europe, including the accession negotiations between Croatia and the EU, are at the centre of research interests. In addition to scientific research, the Department's activities include the development of an information infrastructure and education in the field of European Studies. The Department closely cooperates with the „EU i“- **Documentation Centre** and helps in promoting its activities, as well as facilitating a continuous flow of information through the EnterEurope web portal. In 2010 the Department for European Integration continued to implement the MSES's project „Lisbon Strategy - Reform Catalyst in the EU and Croatia“ (senior researcher Višnja Samardžija, Ph.D.).
Head of Department for European Integration: **Višnja Samardžija, Ph.D.**, research advisor, visnja.samardzija@irmo.hr

The Department for Culture and Communication is engaged in interdisciplinary scientific research in the field of cultural development, cultural and media policies, international cultural cooperation and communication. Primary research areas include cultural diversity, intercultural communication, digital culture and networks, creative industries and cultural tourism, cultural changes (cultural integration and disintegration), and the process of globalisation and transition. Mediatisation of culture, the character of the media environment, the dynamic development of media and their social and civilisation functions are also the focus of the research of the Department. The Department investigates the changes of Croatian cultural identities which take place in the global and the European environment. The main areas of activity of the Department include: scientific and applied research, scientific publishing, educational activities, conferences and seminars, development of web resources to support research and cultural cooperation. The Department co-ordinates the activities of the Culturelink network, international network for research and cooperation in the field of cultural development. In 2010 the Department continued to implement two MSES's projects “Global Influences and the Local Cultural Changes” (senior researcher Nada Švob-Đokić, Ph.D.) and “Cultural Diversity, Intercultural Communication and Digital Culture” (senior researcher Daniela Angelina Jelinčić, Ph.D.).
Head of Department for Culture and Communication: **Aleksandra Uzelac, Ph.D.**, research associate, auzelac@irmo.hr

The Department for Resource Economics, Environmental Protection and Regional Development is devoted to interdisciplinary scientific research and analysis in the field of sustainable development, environmental protection, regional and local development and policy as well as good governance. Particular focus is given to planning, implementing and monitoring of economic, social and environmental policies to support local, regional and national development. The research focuses on defining

public policies and public participation, especially in the field of environmental and nature protection, climate changes, regional development and public administration reform in relevant sectors. In 2010 the Department continued to implement the MSES's project "Management of Natural and Human Resources – Regional Development and Environmental Protection" (senior researcher Sanja Tišma, Ph.D.).

Head of Department for Resource Economics, Environmental Protection and Regional Development: **Sanja Tišma, Ph.D.**, research advisor, sanja.tisma@irmo.hr

„EU i“ Documentation Centre was established by the European Commission in IMO's premises and it serves as a support to the research of the European integration process and Croatian accession process. The "EU i" Documentation Centre regularly receives official documentation, publications and other information material from European institutions, and maintains and upgrades EnterEurope portal (www.entereurope.hr) and submits annual reports to EU Delegation in Zagreb.

The Project Support Centre provides necessary information, organisation and expert assistance to IMO's research projects, especially in the application and implementation of international projects (such as FP7 - LEAR, WB, UNDP, EC and other international institutions and funds). Main activities of the Centre are focused on the application to international projects, necessary tender documentation is ensured and IMO's list of references is reviewed updated. The Centre participates in analytical and statistical processing of research results and develops computer-information infrastructure.

3.2. Supporting services

The Secretariat performs legal work in the field of IMO's activities (administrative, property and legal issues in the field of labour relations). It follows legal regulations in the field of IMO's activities, prepares sessions of IMO's bodies (Scientific Council, Management Council, commissions), defines contracts with project clients and associates, develops drafts of general acts, decisions and solutions, provides legal advice in the fields of IMO's activities, organises administrative, technical and office activities and the implementation of technical and supportive work, maintenance of premises and facilities, as well as the activities related to protection at work.

Accounting Office performs the overall financial operations of IMO and prepares financial reports in accordance with applicable regulations and business needs of the Institute; prepares accounting records and records of salaries, sick leaves, honorariums and all other payments; performs payments of all obligations to the state and other

creditors; keeps records of customers and suppliers, cash register (in kunas and other currencies); keeps a book of revenues and expenditures classified by projects and types; prepares financial plans, including investment, maintenance and procurement plans, and performs operational preparation of the financial part of the projects' work plans. Furthermore, the Accounting Office provides necessary data for the assessment and evaluation of performance.

Library and Documentation procures, processes, stores and lends books, documentary material, journals and newspapers, exchanges publications of the Institute with similar institutions at national and international level; follows the publishing industry in the field of scientific research activities of the Institute for a systematic procurement of literature, follows progress in the librarian profession and applies it in practice; collects, processes and keeps special types of documents of the Institute and other institutions; searches bibliographic databases, reviews and information of contemporary national and international sources necessary for research activities of the Institute; cooperates in editorial preparation, distribution and promotion of IMO's publications, and organizes and conducts archives of the Institute in accordance with applicable regulations.

4. Employees

IMO currently employs 41 employees, from which 31 (75%) are researchers (scientists, junior researchers and professional associates in science) and 10 (25%) are employees in professional services (administration, secretariat, library, finance and accounting) and technical staff (delivery, protection at work and maintenance).

In IMO work posts are defined according to the Regulation on the structure of work posts, dated February 19, 2010, to which the MSES gave its approval on March 12, 2010, and according to amendments to the Regulation of July 13, 2010, to which the MSES gave its approval on July 19, 2010. All work posts are occupied. Over the past few years IMO has had the need for more junior researchers and had employed them for a certain period of time according to the approved new work posts by the MSES. In 2010 IMO did not employ any new researchers or junior researchers.

Director

- Sanja Tišma, Ph.D.

Heads of research departments

- Višnja Samardžija, Ph.D., Department for European Integration
- Mladen Staničić, Ph.D., Department for International Economic and Political Relations
- Sanja Tišma, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development
- Aleksandra Uzelac, Ph.D., Department for Culture and Communication

Research advisors

- Nevenka Čučković, Ph.D., Department for International Economic and Political Relations
- Višnja Samardžija, Ph.D., Department for European Integration
- Mladen Staničić, Ph.D., Department for International Economic and Political Relations
- Nada Švob-Đokić, Ph.D., Department for Culture and Communication
- Sanja Tišma, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development

Senior research associates

- Ana-Maria Boromisa, Ph.D., Department for International Economic and Political Relations
- Daniela Angelina Jelinčić, Ph.D., Department for Culture and Communication
- Sanja Maleković, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development

Research associates

- Damir Demonja, Ph.D., Department for International Economic and Political Relations
- Anamarija Farkaš, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development
- Krešimir Jurlin, Ph.D., Department for International Economic and Political Relations
- Anamarija Pisarović, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development
- Jakša Puljiz, Ph.D., Department for Resource Economics, Environmental Protection and Regional Development
- Aleksandra Uzelac, Ph.D., Department for Culture and Communication

Senior assistants

- Hrvoje Butković, Ph.D., Department for European Integration
- Jaka Primorac, Ph.D., Department for Culture and Communication

Junior researchers

- Janko Bekić, M.A., Department for Culture and Communication
- Paško Bilić, M.A., Department for Culture and Communication
- Saša Čvrljak, M.A., Department for European Integration
- Marina Funduk, M.A., Department for Resource Economics, Environmental Protection and Regional Development
- Sandro Knezović, Ph.D., Department for International Economic and Political Relations
- Iva Kornfein, M.A., Department for International Economic and Political Relations
- Ana Pavičić Kaselj, M.A., Department for Resource Economics, Environmental Protection and Regional Development

- Senada Šelo-Šabić, Ph.D., Department for International Economic and Political Relations
- Valentina Vučković, M.A., Department for International Economic and Political Relations
- Ana Žuvela, M.A., Department for Culture and Communication

Assistant

- Ivona Ondelj, LL.M., Department for European Integration

"EU i" Documentation Centre

- Krševan Antun Dujmović, senior associate
- Dragana Markanović, associate

Project Support Centre

- Mira Mileusnić Škrtić, M.S., senior advisor
- Andrea Ruk, senior associate

Library and Documentation

- Snježana Ivanović, M.A., head
- Nada Piljević, archivist

Accounting Office

- Marijana Lukić, head
- Verica Hižar

Administration

- Marijo Polić, secretary
- Ana Butumović
- Aleksandra Imogen Ivir
- Mirjana Kelavić
- Ana Kralj
- Darko Vugdelija

5. Equipment, facilities and working material

The office of the Institute for International Relations is located in the building of the Croatian Forestry Association, Ljudevita Farkaša Vukotinovića 2 in Zagreb. Business premises are leased and are located on the second floor of the building, occupying an area of 689.08 m² on two floors. The lack of own appropriate (at least 300 m² bigger) office space is a major problem and source of uncertainty in doing business.

IMO has modern IT and office equipment with software work bases. Hardware and software computer maintenance is performed by Comwear, Ltd., while Libusfot Ltd. maintains the database in the accounting office.

In 2010 IMO acquired four desktop computers, two notebooks and two laser printers. The Institute's domain has been registered for two years. IMO uses licensed Microsoft software purchased through SRCE, and the licensing and updating of anti-spam protection has been extended. The license for Sophos anti-virus protection has also been extended.

6. Programmes and projects of continuous scientific research activity

Since 2007 scientific research activity in IMO has been conducted in the scope of two programmes and six research topics.

PROGRAM: International Aspects of Knowledge Based Society - Integrations, Security, Economy and Environment

Programme code: **0171682**

Senior researcher: **Mladen Staničić, Ph.D.**

Within the scope of this programme the researchers analyse various aspects of international economic relations, the current political processes and the position of Croatia. The regional dimensions of Croatian economic and political position in the international community, Croatian strategic policy and relations with international integration, privatisation and post-privatisation aspects of the Croatian economic transformation, as well as the position of Croatia in international trade and financial relations are examined.

In the scope of this scientific programme the research has been conducted within four long-term projects funded by the MSES since 2007:

- Economic Aspects of Security, senior researcher: Mladen Staničić, Ph.D.
- International Aspects of Competitiveness; Restructuring and Entrepreneurship, senior researcher: Nevenka Čučković, Ph.D.
- Lisbon Strategy - Reform Catalyst in the EU and Croatia, senior researcher: Višnja Samardžija, Ph.D.
- Management of Natural and Human Resources – Regional Development and Environmental Protection, senior researcher: Sanja Tišma, Ph.D.

017-0171682-1457 “Economic Aspects of Security“, senior researcher: Mladen Staničić, Ph.D.

The project conducts the research on the economic aspects of security. During the first two years of the project the focus was placed on issues related to NATO, the main security organisation in the world, on NATO's role in establishing political stability and economic security in Southeast Europe and NATO's role in strengthening energy security. In the third and fourth years the focus has been on other topics, as well as NATO. The researchers analyzed relevant aspects of joining the EU and the estimated impact of other global and regional organisations (UN, WTO, the Energy Community and the Regional Cooperation Council) and some states (notably the USA and Russia)

on economic security and crisis management.

In 2010 special attention was paid to the new NATO strategy paper (Strategic Concept for the Defence and Security of the Members of the North Atlantic Treaty Organisation) which was adopted in Lisbon (November 2010). In addition to numerous articles and reviews on the text of the document in preparation and to its final version, within the scope of this project IMO organized two international conferences. The first, with special emphasis on the role of new member countries of NATO (NATO's New Strategic Concept: A Perspective from the new member states) was organized in May, with the support of NATO Public Diplomacy Division and the Ministry of Foreign Affairs and European Integration. The second was organized in December, immediately after the adoption of this document (NATO's New Strategic Concept: Challenges and Perspectives) with support from the U.S. Embassy in Croatia and the NATO Public Diplomacy Division. All materials from these conferences are published in the scientific journal of the Institute for International Relations (Croatian International Relations Review) and thus have become accessible to a wider readership.

The main sections of the project were the following analyses: "Costs and benefits of Croatian accession to NATO", "New strategic concept of NATO", "Safeguarding the security of the Adriatic Sea", "Assessment of regional security threats and challenges in the Western Balkans – the case of Croatia", "Energy Security" "Increasing the capacity of civil society for measurement and monitoring of Security Sector Reform in the Western Balkans", "Analysis of the Common Foreign and Security Policy and its impact in South East Europe" and "Analysis of Security Transition of South East Europe - from consumers of security to the zone of stability". Smaller project units are defined in accordance with the plan and the research protocol. They enable a systematic analysis of the economic aspects of security, and include an analysis of reforms within the EU and candidate countries, assessing the impact of the UN, WTO, the Energy Community and the Regional Cooperation Council on economic security.

Main results were presented at conferences and were published in journals and books. The project's associates participate in university teaching and in the activities of other scientific institutes (Ivo Pilar Institute, Institute for Public Finance) and working bodies of local institutions (e.g. National Foundation for Civil Society Development, Ministry of Foreign Affairs and European Integration).

In the scope of the project "Enhancing the capacity of civil society for measurement and monitoring of Security Sector Reform in the Western Balkans" IMO researchers fully cooperate with partners from the region at workshops (Budva, Mavrovo, Durres, Zagreb, Priština, Kolasin) and conferences (Sarajevo), which enables a comparative analysis of regional security issues and various aspects of EU integration and the related reforms in South-eastern Europe. Regarding reforms to access the EU, the researchers have studied issues relating to the exercise of organized political and

economic interests in the EU and the countries of Southeast Europe, cooperation on security issues in Central Europe and the importance and effectiveness of technical and financial assistance to reforms. The results of the whole project related to the EU were presented at several national and international conferences and seminars (Zagreb, Budapest, Tuhelj, Ohrid, Dijon, Warsaw, Vienna, Osaka, Kyoto, and Tokyo).

The results of the section on the role of the UN, its bodies, agencies and conventions (UNDP, UNECE, UNFCCC, the Security Council) on economic security, including elements of energy security and environmental safety have been published in several papers. Wider dissemination of knowledge is ensured through participation in the educational program of the UN academy launched by IMO and the Croatian Society of the United Nations.

The importance of membership in WTO, including its relationship with economic security, was presented at the regional workshop of the WTO in Geneva.

The results of research on energy security in South-eastern Europe, which identifies the connection between investment in infrastructure and the possibilities of strengthening the region's geopolitical importance, were followed up by the analysis of the impact of the Energy Community and the Council for Regional Cooperation on reforms in South East Europe and the possibilities of integration to the EU. The focus was on opportunities to finance sustainable solutions for improving energy efficiency, the analysis of relations in Southeast Europe and the possibilities of cooperation. It was determined that energy efficiency and regional cooperation have significant potential for increasing energy security (smaller negative impact on the environment, the greater security of supply, cost reduction), and that these elements are the key to reducing the economic dependence and creating opportunities to enhance self-sufficiency, without compromising allocative efficiency. The results were presented at several international conferences (Dubrovnik, Berlin, Paris) and national workshops (Zagreb, Split, Rijeka and Osijek).

In cooperation with partners from Japan bilateral Japan-Croatia conferences have been held regularly since 2004. The success of the cooperation is evident by the fact that in 2010 a regular conference was held in IMO and one of the researchers of this project, at the invitation of partners from Japan, held a series of lectures in front of various experts and students at several Japanese universities (Osaka, Kyoto, Doshisha, Tokyo), presenting the results of research in the past few years. The cooperation with partners from Hungary (Institute for World Economics, Hungarian Academy of Sciences) has intensified and the first Hungarian-Croatian bilateral workshop was held.

The successful cooperation with renowned European institutions dealing with issues of international relations and security (DCAF, EU Institute for Security Studies, TEPSA, Partnership for Peace Consortium and Consortium of Defence Academies) has continued in this period.

017-0171682-1288 “International Aspects of Competitiveness; Restructuring and Entrepreneurship”, senior researcher: Nevenka Čučković, Ph.D.

Planned activities and objectives of the project continued to be implemented in 2010, in accordance with the phases of the project plan and the research protocol through several national and international empirical studies of basic international guidelines and problems of Croatian competitiveness and entrepreneurship. In addition to theoretical and methodological contributions, the research contained the component of applicability for the guidance of economic policies and efficiency in educational activities. Intensive international cooperation is an integral component of our work through participation in various international research projects, networks, international conferences, and dissemination of research results through publications, seminars and lectures at home and abroad, as well as through the project’s web portal.

In March 2010 the new one-year research project was initiated in cooperation with the London School of Economics “Privatisation of public sector services in Croatia and SEE” (N. Čučković, Team leader) which has the intention to evaluate the basic economic and other effects of the privatisation process of public sector enterprises and in particular in terms of their impact in the improvement of business efficiency, quality of services, quality management, price trends, consumer welfare, the size of capital investment and employment. For the sample of two public companies that are largely or partly privatized in Croatia (HT and INA), the project will offer an analysis of key economic and social impacts of privatisation in comparison with two selected groups of countries: a) new EU member states and b) selected countries of Southeast Europe which had privatized telecommunications and the petroleum industry. During 2010 we participated with two papers on research conferences in London and Brussels organized by the London School of Economics (LSE) and the Institut Francais des Relations Internationales (IFRI), Paris.

After the completion of the four-year FP6 project “EU-Consent” (2005-2009), the researchers have continued to collaborate on some project components that ensure the financial viability for the next two years. With financial support of IEP, Berlin and CIFE, Nice the publishing of the electronic journal “EU-27 Watch” was renewed in July 2010 when issue number 9 was published. In this issue our report on Croatia analyses the policy of EU enlargement towards the Western Balkans, the remaining conditions and criteria for the closure of negotiations for full membership of Croatia, the impact of the economic and financial crisis in Greece to the EU stability and the spill over effects on Croatia, the importance of the Europe 2020 Strategy; EU energy policy and the adjustment of Croatia, fight against corruption, improvement of relations with the neighbours in the region, etc. All previous issues are available at www.eu-27watch.org and IMO is the only partner from Croatia.

In the scope of long-term cooperation with the National Competitiveness Council (NCC)

the research on factors and results of the competitiveness of the Croatian economy, according to the standard WEF indicators (K. Jurlin, Team leader) continued in 2010. Targeted research was carried out and summary reports and analysis of the results of Global Competitiveness Report 2009/2010 of WEF and IMD year book were prepared with a focus on reasons for changes in the position of Croatia. A statistical analysis of indicators for Croatia was conducted as an input to the IMD World Competitiveness Yearbook. In the scope of activities of the NCC and for the purpose of developing the document "Charter for the new development" the revision of the definition of key indicators and analysis of the feasibility of development of simulated projections were implemented. Analyses are available on www.konkurentnost.hr.

In 2010 other research on Croatian regional competitiveness "Analysis of Croatian Regional Competitiveness Index 2010" (K. Jurlin, Team leader) supported by UNDP and in cooperation with the Faculty of Economics in Osijek was realised. This is a continuation of the research of the Regional Competitiveness Index 2007 which was prepared for the UNDP in cooperation with SENSE Consulting. The project consisted of defining and testing indicators of competitiveness, their grouping into factors of competitiveness and development and final indices, which rank counties and regions according to their competitiveness. In the scope of the study, a large executive survey was conducted and analyzed, whose answers are used as indicators of certain aspects of regional competitiveness. The benefit of this research is to (inter alia) use the prepared database in development and evaluation of development strategies of the Croatian counties.

For the purpose of analyzing the competitiveness of selected counties (Vukovar-Srijem County, Osijek-Baranja County, The County of Zagreb and the City of Zagreb), analytical papers on economic development were prepared (K. Jurlin). Numerous key indicators of economic development were analyzed and benchmarking was used - indicator values of each county were compared with Croatian average to identify their strengths and weaknesses. The trends of economic growth, restructuring and employment were analyzed and industry sector, services and agriculture analyses carried out.

In 2010 the team participated for the third time in the research of OECD and EC, which evaluates the achievements of policy development of SME (small and medium enterprises) in the "SME Policy Index for Croatia" which, based on some hundred indicators and benchmarks, follows the adjustability of the entrepreneurial environment in Croatia to the new EU Law on Small Entrepreneurship (2008). The client of the project is the Ministry of Economy, Labour and Entrepreneurship, which, in addition to IMO's researchers, gathered a team of around 30 local experts and institutional stakeholders.

Within the scope of the IMO Forum, the discussion on "Russia: Yesterday, Today and Tomorrow" was organised, which analyzed the importance and role of the Russian

Federation in international political and economic relations, and the impact on relations with Croatia (S. Šelo Šabić, Chair) with an introductory presentation of former Croatian Ambassador to Russia, Mr. Božo Kovačević.

The project collaborators, including junior researchers, teach at undergraduate and postgraduate studies at the Faculty of Economics, College of International Relations and Diplomacy, and the Faculty of Political Science. In 2010 Team leader N. Čučković continued her active participation as a member of the Croatian delegation to the FP7 Programme Council for Socio-Economic Sciences at the European Commission in Brussels.

017-0171682-1286 “Lisbon Strategy - Reform Catalyst in the EU and Croatia”, senior researcher: Višnja Samardžija, Ph.D.

Within the scope of the scientific research project in 2010 the implementation of the research continued in accordance with the project protocol within three project sections: (1) the conceptual and implementation issues of the Lisbon Strategy (LS) in the enlarged EU and preparations for Europe 2020, (2) convergence of the objectives in the context of negotiations on Croatian accession and the progress of countries in the region of Southeast Europe, (3) the role of interest groups and civil society organisations in the European integration process.

As the result of the work on the project in 2010 the researchers have published a book with contributions from several authors, 2 scientific papers in other journals, 6 other papers in other journals (views, reviews), and 2 reports in the Book of abstracts of international conferences.

Since 2010 marked the completion of the implementation of the Lisbon strategy and the development of the new strategy Europe 2020, the research on the project was mainly focused on evaluating the achievements of the Lisbon Strategy in the EU and Croatia during the past decade in various fields (science and research, education, competitiveness, market competition, social welfare, social economy, energy, environmental protection) and a preliminary analysis of the possible contribution of the new strategy Europe 2020. The research team which participated in this research was expanded by the MSES to other IMO's scientists and colleagues from Croatia and abroad. The result was the book “From Lisbon Strategy to Europe 2020” which was published with the support of the Delegation of the European Union in Croatia (editors V. Samardžija and H. Butković). Thus the previous research on the analysis of the Lisbon strategy was encompassed and a new area of research focusing on Europe 2020 opened up. The main findings of the book were presented at the international conference “From the Lisbon Strategy to Europe 2020” held in Zagreb in December 2010.

In 2010 other areas of research were related to traditional and innovative aspects

of the democratic practices of the political system of the EU. The broader context of Croatian accession to the European Union was analyzed, as well as specific aspects of business establishment and market competition. Furthermore, research was focused on evaluating opportunities to enhance regional cooperation in Southeast Europe in the context of economic crisis (participation at IMO round table in cooperation with the University of Osaka, the paper was published in the Book of abstracts in Japan). Researchers have also contributed to the analysis of the development of Southeast Europe as the knowledge-based society. The results of analysis focused on “knowledge triangle” (research, education and innovation) were presented to the conference at the Robert Schuman Centre of European University Institute EUI, Montecatini Terme, Italy and published in the book “The Western Balkans’s Accession to the European Union”.

Researchers have intensified their cooperation within the TEPSA network (the Trans European Policy Studies Association) in Brussels. V. Samardžija is a member of the Management Board and has participated at two conferences on the eve of the new presidency of the EU Council (Madrid, Budapest). Furthermore, researchers are involved in the negotiations on Croatia’s membership in EU and participate in evaluations of the National Foundation for Civil Society Development.

Teaching engagement at the institutions of higher education continued in the field of European Studies at the Faculty of Political Science, University of Zagreb and the University Josip Juraj Strossmayer in Osijek.

017-0171682-0891 “Management of Natural and Human Resources – Regional Development and Environmental Protection”, senior researcher: Sanja Tišma, Ph.D.

The research on the interaction of economic, social and ecological systems from the perspective of sustainable management of natural and human resources development at regional and local level continued in 2010.

Studies were implemented within the scope of 4 sub-themes: (1) Measurement of local and regional development and evaluation of development strategies, programmes and projects, (2) Economic evaluation of natural resources as a contribution to their sustainable economic use, (3) Data collection and analysis of financing environmental protection – with additional analysis of the availability of the information on collection and disposal of hazardous wastes, and (4) energy efficiency - an incentive for the ESCO project in local and regional self-administration units.

Based on the analysis and results of research projects from the past few years, the methodology for calculating development index was prepared and the ranking of sustainable development in all cities, municipalities and counties in the Republic of Croatia was implemented. Furthermore, researchers are actively involved in developing methodologies for evaluating the planning and implementation of European

programmes and projects in Croatia. The methodology was tested on two separate occasions (i) with the potential beneficiaries of EU funds and (ii) with end users, and the findings will be presented at an international conference in 2011.

The data collected and processed for the monitoring of regional development has been used as analytical bases for evaluating investments in the system of nature protection in Croatia. The projections of possible growth in population welfare near protected areas (national parks and nature parks) were prepared based on their sustainable use in the future. Studies of the nature protection system included a comparative analysis of financing of nature protection in several European countries and in the Republic of Croatia and recommendations for long-term sustainable use and economic financing of the system in Croatia were prepared. In doing so, a new area of research in IMO was opened in relation to rural development and its connection with protected areas management for which there are sectoral analysis in Croatia, but there is no interdisciplinary approach to the development of the topic. The findings of this research were used as a basis for preparing applications for European funds.

One of the topics initiated in 2009 is the analysis of European directives in the field of hazardous waste and the preparation of analytical materials and models for continuous monitoring and sustainable management in the future. Basic research findings on types and quantities of hazardous waste (survey on a sample of 600 companies - potential producers of hazardous waste) pointed out shortcomings in monitoring and collecting of produced quantities and the lack of information on the disposal / storage of most hazardous waste. The findings and recommendations of the research will provide decision-makers in preparing a new system (strategy) of hazardous waste management in Croatia.

The research related to energy efficiency, particularly on the possibilities of the use of the ESCO model as an enabling model for financing institutions in the energy efficiency of local and regional self-government units, have continued

In the scope of the project the cooperation with the London School of Economics was established in 2010 through organizing an international conference "Regional Development and Decentralisation in South East Europe", and through the preparation and implementation of the research project "Political Economy of Decentralisation and Regionalisation in South East Europe: the socio-economic impact," which continues in 2011. An important area of decentralisation was discussed in a scientific paper "Challenges of a new approach to management of development at local and regional level in Croatia", presented at a scientific symposium of the Croatian Academy of Sciences and Arts on regional and local self-administration, which resulted in the inclusion of the members of the Department to the Government's working group on territorial decentralisation of the Republic of Croatia. Scientific contribution to this field was presented in a scientific paper: "The new role of local and regional actors

in supporting development in Croatia” presented at the annual international scientific conference of Regional Science Association in Pécs.

The research continued and improvements were achieved in the methodological contribution to the strategic planning and management at regional and local level in Croatia, especially by linking strategic planning with budget planning. Within the scope of the project, support was provided for the systematic development of five county development strategies and five ex-ante evaluations of county development strategies. The international research cooperation continued during 2010 through the project “Natural zeolites in nanotechnology of waters”, which is implemented by many renowned institutes and universities from several European countries.

The involvement of researchers as lecturers at the postgraduate study “Economics of the European Union” at the Faculty of Economics, University of Zagreb, the International Graduate Business School (Indiana University) in Zagreb, at the Faculty of Law in Zagreb and at the Diplomatic Academy of the Ministry of Foreign Affairs and European Integration continued. Moreover, a special program on preparation and implementation of projects for EU funds was designed in cooperation with Business Academy Experta.

Two junior researchers regularly attend and fulfil their commitments in the scope of doctoral studies at the Faculty of Political Science and the Faculty of Economy.

PROGRAMME: Promotion of Cultural Identities and the Process of Croatian Integration into EU

Programme code: **0171685**

Senior researcher: **Nada Švob-Đokić, Ph.D.**

Within the scope of the scientific programme „Promotion of Cultural Identities and the Process of Croatian Integration into the EU”, the research of the Department for culture and communications has been conducted in the scope of two long-term projects financed by the MSES since 2007:

- Global Influences and the Local Cultural Changes, senior researcher: Nada Švob-Đokić, Ph.D.
- Cultural Diversity, Intercultural Communication and Digital Culture, senior researcher: Daniela Angelina Jelinčić, Ph.D.

Two projects within the scope of this programme are implemented at the Faculty of Philosophy in Rijeka and Zagreb:

- (Post)transitional Discourse: Representation, Simulation and Identification, senior researcher: Marina Biti, Ph.D., Faculty of Philosophy, University of Rijeka
- Nation and Representation, senior researcher: Vladimir Biti, Ph.D., Faculty of Philosophy, University of Rijeka

The programme combines the basic assumptions that in the transition and post-transitional period, Croatian culture and Croatian cultural identities are rapidly reconstructing and tend to integrate into the European cultural space. The process of reconstruction and integration of cultural identities is questioned from different perspectives: from internal dynamic disintegrations and recreating representative symbolic values, to the acceptance of cultural diversity as a basis for cultural affirmation, development and integration. Based on these assumptions, the line of research includes inquiry into historical perspective, the emergence and (transitional) deconstruction of Croatian cultural identity, recognition of identity of others and integration into the European cultural space.

017-0171685-1490 “Cultural Diversity, Intercultural Communication and Digital Culture”, senior researcher: Daniela Angelina Jelinčić, Ph.D.

Cultural diversity, intercultural communication and the rapid development of digital culture are resources leading towards knowledge societies. The goal of the project is to prove this hypothesis by researching the different characteristics of their interconnection / interrelation.

The work on the project in 2010 was focused on research of cultural diversity and intercultural dialogue in Croatia in terms of daily coexistence with other cultures, as well as in interim contacts with tourists. The research conducted for this purpose, initiated in 2009, was implemented in the entire Croatian territory, and the findings were grouped into three main themes: the key points of their own identity; existing stereotypes of foreigners and the minority in Croatia (and tolerance towards them); and the level of contact with other cultures. The results show a relatively high degree of stereotyping of “Others” and a relatively good knowledge of their own, mainly local culture and heritage. Highlighting “Self” in front of “Others” is present in a high percentage. Tourism is considered a positive way to learn about “Others” and it is the opportunity for different forms of communication, mobility and migration that create different ways of connecting, sharing and cooperation, and intercultural communication (but mostly superficial intercultural dialogue because of contact transition). The findings are published in the book “Culture, tourism, interculturalism” prepared by three authors. The book also makes recommendations for cultural, touristic, educational and scientific policies and strategies for Croatia in the field of cultural diversity and intercultural communication / dialogue.

The role of culture in the economy was also observed which is partly achieved through cultural tourism, cultural industries and cultural entrepreneurship, which are based on cultural diversity. The work on the project in this area has resulted in a published book “Kultura u izlogu” (Culture in the shop window) and a study “Zagreb kao kulturni proizvod” (Zagreb as a cultural product). The first provides a theoretical knowledge in

this area, and the other focuses on local differences and explores their potential in the international recognition of the city in the field of culture and the tourist attraction.

In the scope of the project an agreement with the European Parliament called “External Expertise Services relating to Culture and Education Policies“ was also signed for an independent expert consulting re the issues which the European Parliament has in the field of culture and cultural policy. The first project under that agreement concerns the question of private investment in culture. Furthermore, the project “European Expert Network on Culture (EENC)” of the European Commission was awarded to IMO to provide expert services in the field of cultural policy research.

In the aspects of digital culture the challenges that new technology sets to the field of culture and the role of cultural portals in the context of digital cultural convergence were analyzed in 2010.

All these topics were elaborated in two books, published book chapters, scientific papers in journals and conference proceedings.

In addition, the Strategy of the Development of Museum Activities in Dubrovnik Museums Dubrovnik was developed, as well as the first stage of Cultural Strategy Development for the City of Dubrovnik. Both projects rely on the topic of cultural diversity which is expressed in practice since Dubrovnik is the tourist destination and issues relating to the change of local identity and achieving intercultural communication / dialogue, as well as the promotion of cultural diversity can be seen through the encounter of different cultures.

The results of the research were presented at numerous conferences in Croatia and at international conferences (U.S.A., Hungary, Spain, Montenegro, Greece, Belgium, Serbia, Netherlands, Korea, Luxembourg), and the knowledge gained through the project are regularly used in teaching at the University of Dubrovnik and Zadar, in the course “Management of cultural goods”, “Cultural economy”, “Cultural diversity and the mass media” and “Cultural heritage and tourism development”.

A part of systematized results of the project was published in previously published book “Abeceda kulturnog turizma“ (The alphabet of cultural tourism) which was in 2010 awarded by the City of Zagreb Award.

Junior researchers regularly attend and fulfil their obligations within the scope of the doctoral study “Comparative Politics” at the Faculty of Political Sciences in Zagreb. Some project collaborators are members of certain bodies in international networks (Culturemondo, LabforCulture, ELIAMEP), and in 2010 one was promoted to senior research associate.

017-0171685-0806 “Global Influences and the Local Cultural Changes”, senior researcher: Nada Švob-Đokić, Ph.D.

The content and objectives of the project are focused on monitoring and review

of the global impact on local cultural changes, i.e. on the processes of interaction between global and local cultural developments. The issue of cultural globalisation and elements of local cultural development are questioned through theoretical aspects. Survey methods enabled the analysis of the development of cultural / creative industries and cultural entrepreneurship in the cities and / or at subregional levels (in all Croatian regions), the analysis of consequent changes in cultural identification, the international cultural communication and mediatization of culture, and changes in the overall cultural and media environment. The results obtained through interviews with cultural workers and artists (in 2007 and 2009) were discussed in the focus group discussions.

Basic aims of this research were successfully achieved and they include the analysis of cultural development in Croatia, which is formed through interaction with global cultural trends (cultural niche), analysis of re-structuring of cultural identities, and the analysis of cultural communication and cultural integration into the European and global cultural space.

The research team consists of two young researchers and one research advisor who cooperated with a number of colleagues from Greece, Macedonia, Serbia, Slovenia, Austria, Hungary, Great Britain, Spain, Germany, Bulgaria, Slovakia, Estonia, Turkey, Finland, Denmark, Italy and Japan.

Publication of research results within the scope of this project include four monographs, one book of abstracts, 19 book chapters, 13 scientific papers and 17 lectures and scientific papers published in conference proceedings, as well as multiple reviews and other types of papers published on-line. Apart from the number of published papers, two monographs should especially be noted because they best reflect the multi-year research on the project. The book "Kultura zaborava. Industrijalizacija kulturnih djelatnosti" (Culture oblivion. Industrialisation of cultural activities) (2008) by Švob-Djokic, Primorac and Jurlin, published by Jesenski i Turk and Croatian Sociological Society, Zagreb, for the first time systematically analyses the cultural processes of industrialisation in Southeast Europe. The book "Kultura/multikultura" (Culture/multiculture) (2010) published by Jesenski i Turk and Croatian Sociological Society, Zagreb, includes works by N. Švob-Đjokić, J., Primorac, P. Bilić, J. Dorotić and K. Jurlin which analyze in detail global and European environment for the development of Croatian culture and indicate the ways of adaptation and integration of local and global cultural trends.

International cooperation provides important expansion of research interest in the scope of this project and focuses on specific research tasks. Research has expanded through international research cooperation within the Council of Europe, the European Union and bilateral cooperation with the University of Osaka, in the framework of several interactive projects. The project of the Council of Europe "Compendium of Cultural

Policies and Trends” is achieved in cooperation with the Institute of Comparative Cultural Studies - ERICarts from Germany and a number of other European partners and is concentrated on an annual analytical report on Croatian cultural policy, and a series of specialized studies (e.g. ‘Contribution of Culture to Local and Regional Development as Part of European Cohesion Policy’, 2009). This project team is a partner with another 13 universities and research organisations in the three-year collaborative project of the EU’s Seventh Framework Programme (FP7) “European Media Policies Revisited: Valuing and Reclaiming Free and Independent Media in Contemporary Democratic Systems” - MEDIADDEM, which is coordinated by the Hellenic Foundation for European and Foreign Policy-ELIAMEP in Athens. International cooperation with the University of Osaka, Research Institute for World Languages, includes cooperation on the Croatian-Japanese seminars in Zagreb, participation in conferences in Osaka and joint publication of papers in the scope of the project “Lingua-Culture Contextual Studies in Ethnic Conflicts of the World” - LiCCOSEC.

Regional cooperation is implemented throughout the project “Questioning transitional dynamics in re-defining cultural identities in South-eastern Europe”, which is carried out in cooperation with research institutes and universities from Slovenia, Austria, Serbia, Bosnia and Herzegovina, Montenegro and Macedonia.

Cooperation in Croatia is achieved with the Faculty of Philosophy, University of Rijeka, Faculty of Philosophy, University of Zagreb through networking of researchers in the scope of programme “Promotion of cultural identities and the process of Croatian integration into the EU”. In IMO, the members of the research project team work closely with “Cultural diversity, intercultural communication and digital culture” project team in the implementation of the projects “Connecting Croatia” and “Digital Culture: The Changing Dynamics”.

The participation in higher education programmes is achieved through the involvement in teaching activities at the Postgraduate doctoral study of sociology at the Faculty of Philosophy in Zagreb and graduate study of culturology at the Faculty of Philosophy in Rijeka.

The project “Global influences and the local cultural changes” achieves excellent results in research, publication and intensive international cooperation, through which it is recognized in European and extra-European scientific circles.

The focal point of world-wide network for research and cooperation in cultural development, **Culturelink**, is located in IMO. The network was jointly established by UNESCO and the Council of Europe in 1989 in Paris at the UNESCO Consultation of Representatives of Regional and Sub-regional Networks for Cultural Development Research and Cooperation. UNESCO and the Council of Europe proposed the Institute for International Relations in Zagreb to become the focal point of the network, citing the continued and successful cooperation with IMO and its international experience

in research, cultural development and international cultural cooperation. Culturelink Network now covers more than 1000 institutions in over one hundred countries on all continents, *Asia-Pacific Regional Centre of the Culturelink Network* in Korea (APRCCN). Activities of Culturelink network include international scientific research in the field of culture; the organisation of international conferences; regular publishing which includes Culturelink Joint Publication Series and monthly electronic newsletters C-News; the development of Culturelink WWW Resource Centre through which the information about new concepts, research challenges, trends, practices and experiences in the field of cultural policies, cultural management and development strategies are systematically collected and disseminated. In 2009 the Third World Culturelink Conference was attended by 130 participants from all continents. The event marked the 20th anniversary of the Culturelink Network. In 2010 the book "Networks - The Evolving Aspects of Culture in the 21st Century" was being prepared with the contributions of the conference participants, which will be issued at the beginning of 2011.

7. Other research projects

In 2010 IMO's staff prepared and implemented forty projects that are closely linked and complement the research reported to the Ministry of Science, Education and Sports through 6 research topics.

Project: European Media Policies Revisited: Valuing and Reclaiming Free and Independent Media in Contemporary Democratic Systems (MEDIADDEM) (FP7 project)

Client: European Commission

Croatian team leader: Nada Švob-Đokić

Project coordinator: Evangelia Psychogiopolou (ELIAMEP – Hellenic Foundation for European and Foreign Policy, Athens, Greece)

Project duration: 4/2010 – 5/2013

Summary: MEDIADDEM is a European research project aimed at understanding and analyzing the factors that promote or impede the development of policies supporting free and independent media. The project will combine the study of the media situation in individual countries with a comparative analysis of media sectors and types of media services. The process of formulating media policy in 14 European countries will be explored, starting from their socio-political, economic and cultural context. The project will examine the opportunities and challenges for achieving press freedom and media independence, which result from new media services. The external influences of the European Union and the Council of Europe in shaping national media policy will be analysed in detail.

The project objectives are the following: a) understand the character and functioning of media in today's complex media environment, b) understand the nature of media freedom and media independence, and their importance to democracy, c) explore how the media formulate and implement policies and identify factors involved in these processes; d) identify models of regulating the media that support media freedom and independence; e) link directly with the communities that formulate media policies and with civil society in order to create appropriate political (policy) responses to the challenges of achieving media freedom and media independence, f) develop specific recommendations to states and nonstate actors, the European Union and the Council of Europe for the implementation of media policies that strengthen media freedom and media independence.

IMO is one of the project partners. In 2010 the IMO team was working on establishing a theoretical basis for research and reviewing information about the Croatian media environment and regulatory system. The report "Media Policy in Croatia: the quest for free and independent media" was published and the contribution for the joint

project publication "Croatia: A Dynamic Evolvement of Media Policy" was written. The meeting of the MEDIADEM consortium was held, as well as the scientific workshop "Media Policies: Country Practices within the EU Regulatory Framework", which brought together over 40 participants from Croatia and abroad.

Project: Questioning Transitional Dynamics in Re-defining Cultural Identities in South-eastern Europe

Client: Austrian Science and Research Liaison Office (ASO), Ljubljana

Team leader: Nada Švob-Đokić

Project duration: 05/2010 – 04/2011

Summary: This is a collaborative project being carried out in cooperation with the Peace Institute, Ljubljana (coordinator), Institute for Social and Economic History, University of Vienna and the University of Arts in Belgrade. The research is focused on the critical analysis of redefinition and reconstruction of cultural identities in Southeast Europe, the dissemination of information on these issues and on creating a regional network of researchers interested in cultural identification. The results will be presented in a thematic conference in Ljubljana, organized by the Peace Institute in January 2011 and the book in English will be published in Culturelink series of the Institute for International Relations, Zagreb.

Project: Culture, Tourism, Interculturalism

Client: Ministry of Culture, City of Zagreb, City Office for Education, Culture and sports

Team leader: Daniela Angelina Jelinčić

Project duration: 11/2009 – 11/2010

Summary: "Culture, tourism, inter-culturalism" is the book resulting from the project "Identity and Interculturalism through Travel - Put pod noge," which was published in the edition of IMO and the publishing house Meandarmedia. It is the book of three authors, which explores tourism as a platform for the promotion of intercultural dialogue and cultural diversity. The first chapter defines the concepts necessary for understanding the issues (monoculturalism, multiculturalism, interculturalism, transculturalism, pluriculturalism, cultural diversity and intercultural dialogue), placing them in geographical context. The next chapter introduces a view of cultural diversity on the basis of the fundamental documents of international organisations and activities, while the central place in the book belongs to the results of the above mentioned research. The final chapter observes cultural diversity with regard to the policies of the European Union and attempts to provide a vision for the future development of society and the need for a cultural, educational, scientific and tourism policy.

Project: Strategy of the Development of Museum Activities in the Dubrovnik Museums

Client: City of Dubrovnik

Team leader: Daniela Angelina Jelinčić

Project duration: 05/2010 – 07/2010

Summary: The result of the project is the development of museum activities in the City of Dubrovnik within the scope of the Public Institution of Dubrovnik museums Dubrovnik and the positioning of the Public Institution regarding other public museums and the entire cultural sector of the City of Dubrovnik. The strategic document was prepared, but due to the specific area that is controlled by the Croatian Museum Council and the Ministry of Culture, its approval and adoption by the City Council is awaited.

Project: Zagreb as Cultural Product

Client: City of Zagreb, City Office for Strategic Planning and Development of the City

Team leader: Daniela Angelina Jelinčić

Project duration: 02/2010 – 10/2010

Summary: The study focused on exploring the cultural / creative industries of the City of Zagreb at two levels: the potential for profit and the potential of creating a recognizable city. The objectives of the study are short term and long term. The first include defining the key elements of contemporary cultural identification of Zagreb, which can affect its international recognition and serve as a key point for the tourist attraction and sales, and competitive advantage in the tourism market (branding), as well as providing a different perception about the role and definition of the sector of cultural / creative industries. The second are related to laying the foundations of cultural planning in Zagreb as well as strategic placement of public administration towards the sector of cultural / creative industries, establishing a set of criteria (“Identity Index”) for the identity system of the City of Zagreb, and the inclusion of cultural / creative industries in the entire cultural sector of Zagreb.

Project: Local Cultural Strategy Development for the City of Dubrovnik

Client: City of Dubrovnik

Team leader: Daniela Angelina Jelinčić

Project duration: 03/2010 – (continues)

Summary: The main goal of the project is the analysis of the situation with regard to the existing legislation, the results of the studies that have been collected or are in progress on the cultural resources of the City of Dubrovnik, the stakeholders in the City and its wider surroundings, and in cooperation with the working group of the City of Dubrovnik determine the vision and mission for the cultural strategy of the City, define the key development priorities in the forthcoming mid-term and prepare clear action plans. In the current progress of the project the following activities were implemented:

analysis of the current situation in the cultural sector of the City of Dubrovnik; analysis, preparation and development of documentation for the establishment of cultural councils of the City of Dubrovnik; analysis, preparation and development of materials for urban revitalisation project of the architectural heritage of the complex Lazareti; consultancy on cultural planning projects in the City of Dubrovnik, in the planning of budget allocations for the cultural sector of the City of Dubrovnik, in directing and optimizing communication between local government and the local cultural sector and the Ministry of Culture; analysis, preparation and drafting of plans for economic use of monumental building Revelin (ongoing), as well as many others.

Project: European Expert Network on Culture (EENC)

Client: European Commission

Team leader: Aleksandra Uzelac

Project duration: 12/2010 – 12/2012

Summary: European Expert Network on Culture (EENC) is the project which will in the period of 24 months offer expert services to European Commission in the field of culture in the form of answers to ad-hoc questions by the Commission and through the development of analytical studies and reports on individual issues of importance for culture. The network is coordinated by Interarts Foundation for International Cultural Cooperation from Barcelona and Culture Action Europe from Brussels. Aleksandra Uzelac, Ph.D. is included in the team of 18 experts. In the scope of EETS activities it is planned to map relevant experts and organisations in the field of culture and to develop the EETS web site. IMO is responsible for the mapping section of experts and organisations in the field of culture. Aleksandra Uzelac is responsible for the design and coordination of these activities and the members of the Department of Culture and Communications will participate in developing the corresponding registry.

Project: European Parliament Tender “External Expertise Services Relating to Culture and Education Policies“ Lot 4 (Culture)

Client: European Parliament

Team leader: Aleksandra Uzelac

Project duration: 09/2010 – 09/2011 (maximally up to 2015)

Summary: Services in the scope of this tender include independent expert consulting for the issues the European Parliament has in the field of culture and cultural policy. Types of expertise within this tender include small, medium and large briefing notes, and the analytical and research studies. Project duration of the contract for this tender is 12 months, with possibility of extension up to a maximum of 60 months.

Project: Research study “Encouraging Private Investment in the Cultural Sector”

Client: European Parliament

Team leader: Aleksandra Uzelac

Project duration: 11/2010 – 5/2011

Summary: The European Parliament has requested the preparation of a research study “Encouraging Private Investment in the Cultural Sector”. The study will be based on the typology developed to provide an overview of trends of private investment in culture in 27 EU countries and a comparison with the situation in the U.S.A. Based on the identified data the guidelines for the European Parliament will be developed on the possibility to improve the situation in EU countries. The study will cover various sectors of cultural heritage and cultural industries and will include five national case studies that will gain a deeper insight into the issues researched. The study team includes five collaborators from Croatia, Slovenia and Great Britain.

Project: **The Strategy of Conservation, Protection and Sustainable Economic Use of Cultural Heritage of the Republic Of Croatia for the Period 2010-2015**

Client: Ministry of Culture, Zagreb

Team leader: Marijo Polić

Project duration: 03/2009 –11/2010

Summary: The Strategy of Conservation, Protection and Sustainable Economic Use of the Cultural Heritage of the Republic of Croatia for the Period 2010-2015 describes the current situation in the field of cultural heritage in Croatia and provides an assessment of the situation, detects problems, determines the vision, goals and measures for implementation activities. There are also proposed guidelines for its implementation. The project was implemented within the Ministry of Culture, which is responsible for the protection and conservation of cultural heritage. The results of the project are: the developed strategy for conservation and economic use of cultural heritage of the Republic of Croatia with proposals for the action plan (this is the first such comprehensive strategic document for the cultural heritage resource development in line with the protection of cultural heritage and regional development and economic development as a whole, as well as with EU and other international institutions). Furthermore, the results are also enhanced knowledge and skills of experts in the Ministry of Culture and experts from other organisations dealing with cultural heritage, strategic planning, programming and preparation of projects on the economic use of cultural heritage, as well as achieved higher level of understanding and commitment to sustainable development and organised program of activities which will improve understanding, better information and support of stakeholders, experts and wider public to preserve and economically exploit the cultural heritage of Croatia.

Project: **Capacity Building for Regional Development**

Client: European Commission for the Ministry of Regional Development, Forestry and

Water Management / ECORYS Netherlands

Team leader: Jakša Puljiz

Project duration: 03/2009 –11/2010

Summary: Within the scope of the project IMO experts continued the work on finalizing the draft Regional Development Strategy and the development of the draft Law on Regional Development and several bylaws based on the Law on Regional Development. Especially important contribution given by IMO experts was in the preparation of the Regulation on calculation of the index of development based on which the ranking of all cities, municipalities and counties was conducted, according to the level of development, with the aim of identifying local and county units that meet the criteria for acquiring the status of assisted areas. The project has also prepared and presented a model of funding and the selection of regional development projects. The model is based on the indicative allocation of funds for financing at the level of statistical regions and counties in accordance with the degree of development and provides planning resources at the level of priorities and such measures form county development strategies, i.e. development priorities of statistical regions.

Project: Analysis of Costs and Benefits in the Preparation of Entrepreneurial Infrastructure Development Projects

Client: European Commission for the Ministry of Regional Development, Forestry and Water Management / HCL Consultants

Team leader: Sanja Tišma

Project duration: 06/2010 – 10/2010

Summary: Within the scope of the project, the methodology for the preparation and implementation of cost-benefit analysis was prepared for the application to the IPA tenders during June 2010 as a basis for evaluating the social benefits of building infrastructural objects within the business zones. 20 cost-benefit analyses were made that are annexed to applications for IIIc IPA Operational Programme for Regional Competitiveness of the Republic of Croatia. Help in making applications was intended for public sector applicants. Along the development of cost benefit analysis of the project the purpose was to work with beneficiaries and applicators to IPA tenders and to transfer knowledge. The training for potential users of IPA funds was prepared and conducted, the manual for developing cost-benefit analysis and the dictionary of key terms used in the economic and financial analysis were made.

Project: Assessment and Classification of Local and Regional Self-administration Units According to Development Index

Client: Ministry of Regional Development, Forestry and Water Management

Team leader: Jakša Puljiz

Project duration: 05/2010 – 06/2010

Summary: The goal of the project was to implement the evaluation of local and regional self-administration units according to their degree of development in accordance with the Regulation on the development index and the Law on Regional Development. The terms of reference included the implementation of the following activities: (i) development of detailed specification data (name and description of data, time series, spatial level) and their sources that are still missing to calculate the development index; (ii) data processing, calculation of the value of all indicators which make the development index and the development index for all local and regional self-administration units in Croatia; (iii) classification of local and regional self-administration units according to development indexes in groups in accordance with Articles 24 and 25 of the Law on Regional Development, the selection of local and regional self-administration units that meet the criteria for assisted area status (Article 26 of the Law on Regional Development) and delivery of the preliminary results of the implementation of the evaluation process to the Ministry of Regional Development, Forestry and Water Management; (iv) Development of a detailed report on the implementation of evaluation and classification process of local and regional self-administration units according to their degree of development and the selection of assisted areas.

Project: Ex-Ante Evaluation of County Development Strategy of Sisak-Moslavina County

Client: Sisak-Moslavina County

Team leader: Sanja Maleković

Project duration: 9/2010 – 12/2010

Summary: The goal of the project was the realisation of systematic and objective assessment of development strategy (CDS) of Sisak-Moslavina County in terms of its design/formulation, expected results and planned implementation. In this regard the purpose of the ex-ante evaluation of CDS of Sisak-Moslavina County was to improve the final quality of the CDS, to benefit the bearers of development policy in the County in its more efficient and more effective implementation. Through the implementation of ex-ante evaluation the value was added to the original draft of the County Development Strategy, in order to, among others, give a structured and practical contribution to the final formulation and drafting of the final version. Moreover, a reasonable assessment of the overall argument that is based on the CDS was provided and the strategy was evaluated in terms of the basic criteria of ex-ante evaluation: relevance, consistency, coherence and internal logic.

Project: Ex-ante Evaluation of County Development Strategy of Osijek-Baranja County

Client: Osijek-Baranja County

Team leader: Jakša Puljiz

Project duration: 10/2010 – 12/2010

Summary: The goal of the project was to conduct the ex-ante evaluation of the Development strategy of Osijek-Baranja County in accordance with the provisions of the Ordinance on mandatory content, methodology development and evaluation methods of county strategies (OG 53/2010). The purpose of the ex-ante evaluation of CDS of Osijek-Baranja County was to improve the final quality of the CDS, to benefit the key actors of development policy in the County in its more efficient and more effective implementation. Through the implementation of ex-ante evaluation the value was added to the original draft of the County Development Strategy, in order to, among others, give a structured and practical contribution to the final formulation and drafting of the final version. Moreover, a reasonable assessment of the overall argument that is based on the CDS was provided and the strategy was evaluated in terms of the basic criteria of ex-ante evaluation: relevance, consistency, coherence and internal logic.

Project: Development of the Development Strategy of Vukovar-Srijem County

Client: Vukovar-Srijem County Development Agency Hrast, Ltd.

Team leader: Jakša Puljiz

Project duration: 09/2010 – 02/2011

Summary: The main objective of the project is to provide expert assistance to the Agency in drafting development strategy. The specific objectives of the project are: to help the regional coordinator in defining the methodological framework for collecting input data as the basis for the analysis of the existing state of the economy in Vukovar-Srijem County; provide expert assistance to the County Development Agency and other county agencies involved in the process of the CDS in analysing collected data and defining basic findings on strategic sectors of importance for the development of the County; in cooperation with regional coordinator get actively involved in drafting basic and SWOT analysis in accordance with the Strategy for Regional Development and the Croatian Law on Regional Development and the prescribed methodology, with the participation of experts from the CDA; in cooperation with regional co-ordinator, define the vision and strategic objectives, priorities and measures, and provide professional assistance in their preparation; in cooperation with regional co-ordinator strengthen public participation in the overall development of the county and local self-administration units through partnerships, i.e., the inclusion of relevant stakeholders in the process of developing and implementing the Strategy; contribute to increasing the knowledge and skills of county administration professionals and other key drivers of development to manage the development through the improvement of strategic

planning and improving the organisation and leadership of development projects; provide technical assistance in drafting an action plan with the application of the model which links the budget and strategic planning at the county level, developing the institutional framework, implementation, monitoring, reporting and developing a communications strategy.

Project: Development of the Development Strategy of Split-Dalmatia County

Client: Split-Dalmatia County Development Agency Rera Ltd.

Team leader: Jakša Puljiz

Project duration: 09/2010 – 02/2011

Summary: The main objective of the project is to provide expert assistance to the Agency in drafting development strategy. The specific objectives of the project are: to help the regional coordinator in defining the methodological framework for collecting input data as the basis for the analysis of the existing state of the economy; provide expert assistance to the County Development Agency and other county agencies involved in the process of the CDS in analysing collected data and defining basic findings on strategic sectors of importance for the development of the County; in cooperation with the regional coordinator get actively involved in drafting basic and SWOT analysis in accordance with the Strategy for Regional Development and the Croatian Law on Regional Development and the prescribed methodology, with the participation of experts from the CDA; in cooperation with regional co-ordinator define the vision and strategic objectives, priorities and measures, and provide professional assistance in their preparation; in cooperation with regional coordinator strengthen public participation in the overall development of the county and local self-administration units through partnerships, i.e., the inclusion of relevant stakeholders in the process of developing and implementing the Strategy; contribute to increasing the knowledge and skills of county administration professionals and other key drivers of development to manage the development through the improvement of strategic planning and improving the organisation and leadership of development projects; provide technical assistance in drafting an action plan with the application of the model which links the budget and strategic planning at the county level, developing the institutional framework, implementation, monitoring, reporting and developing a communications strategy.

Project: Zagreb Plan - Evaluation and Proposal for Amendments to the Sectoral Basis for the Basic Analysis of Zagreb Plan

Client: City Office for Strategic Planning and Development of the City of Zagreb

Team leader: Sanja Tišma

Project duration: 07/2010 – 09/2010

Summary: Based on the sectoral development studies and analysis of strategic

documents for the development of the City of Zagreb the guidelines for the City Office for Strategic Planning and Development were prepared to assess key developmental characteristics and problems in certain socio-economic areas. Furthermore, in cooperation with the Office the situation and development trends in the socio-economic development of Zagreb were assessed, with special emphasis on (a) positive and negative features of development and (b) developmental problems and developmental needs in each development segment.

Project: Interim Evaluation of the Cross-border Cooperation Programmes between Candidate/Potential Candidate Countries (Intra Western Balkan Borders) under the IPA

Client: European Commission (COWI Denmark)

Team leader: Sanja Tišma

Project duration: 02/2010 – 05/2011

Summary: The research includes the preparation and implementation of the EC interim evaluation methodology to stimulate cross-border cooperation between West Balkan countries through 3 key components: 1) economic development through cross-border cooperation, 2) cooperation in the cultural / general social dimension, 3) environmental cooperation. The key objective of the whole CBC program is to support the EU integration and socio-economic development of these areas.

Analyses were conducted with the methodology, content and financial aspects of the whole program with the aim of improving efficiency in the future. IMO's researchers participated in the implementation of the interim evaluation in Croatia, Bosnia and Herzegovina and Montenegro. In addition to analysis of all available documents, approximately 30 interviews are to be carried out with key stakeholders in planning and implementing programmes and with potential applicants for funding from IPA CBC programmes.

Experiences and recommendations were prepared in the form of reports for the European Commission at the level of all countries involved in the WB CBC program. The research will continue in 2011 and the underlying methodology and results, acquired and developed through this project, will be presented at an international scientific conference.

Project: Interim Evaluation of the Phare and IPA Programme, Croatia

Client: European Commission

Team leader: Sanja Maleković

Project duration: 9/2010 – 02/2011

Summary: Interim evaluation of the Phare and IPA projects related to institutional capacity building in Croatia was implemented so as to enhance the decision-making

capacity of the key stakeholders responsible for managing EU funded programmes in the Republic of Croatia. The efficiency, effectiveness, impact and sustainability of initiatives implemented under the Phare 2005 and 2006, and IPA (component 1) 2007, 2008 and 2009 programmes were evaluated. 160 projects were evaluated in accordance with these basic principles and criteria of evaluation. It is expected that evaluation will contribute to more efficient implementation of the Phare and IPA projects in the next programming period and the effective use of EU funds in Croatia.

Project: Ex-ante Evaluation of Country Development Strategy and Social Inclusion Strategy of Bosnia and Herzegovina

Client: The Government of Bosnia and Herzegovina / DFID, Great Britain

Team leader: Sanja Maleković

Project duration: 6/2010 – 02/2011

Summary: In cooperation with researchers from Ireland and Slovenia, ex-ante evaluation of two key development strategies in Bosnia and Herzegovina was carried out. The evaluation was implemented as an integral part of development strategies and it included, through an interactive and ongoing process of cooperation and several workshops, for the transfer of basic knowledge and experience of the previous evaluation to local experts and development stakeholders. Therefore, the project, in addition to the assessment and final contribution to the quality and 'usability' of strategies, introduced the concept, principles, tools and practice of ex-ante evaluation to coordinators and strategic and policy planners in Bosnia and Herzegovina. It was evaluated that a significant increase in institutional capacity of local planners in the country was achieved.

Project: Political Economy of Decentralisation and Regionalisation in South-East Europe: the Socio-Economic Impact

Client: London School of Economics, Great Britain

Team leader: Sanja Maleković

Project duration: 9/2010 – 03/2011

Summary: The project represents the first such study in Croatia, which includes an analysis of the condition and the research of anticipated future trends in the countries of Southeast Europe. The research results are a comparative analysis of economic and social factors of the process of decentralisation and regional development, analyzing their impact on reducing regional disparities. The starting point of the project is that there are 2 key development trends that are a visible consequence of the spatial distribution of economic and social resources, precisely decentralisation and regionalisation. These are also currently two strategically important development issues for Croatia, especially considering the very considerable regional disparities in

Croatia, and a strong need for decentralisation of management. The study, which will be completed in 2011, will result in the proposal for the additional improvement of regional policies and the policy of decentralisation in Croatia and selected countries.

Project: Project Preparation Services for the Nature Protection Investment Project (NPIP)

Client: Ministry of Culture / World Bank

Team leader: Sanja Tišma

Project duration: 11/2009 – 10/2010

Summary: The goal of the Project was to analyze and prepare the investment plan to the amount of 20 million Euros in the Nature Protection Sector of the Republic of Croatia during the next 5 years to help expand and support Croatia's preparation for European Union (EU) accession. In the period from January to September 2010 analysis and assessments were made and 17 reports and proposals of activities prepared which should be funded from the NPIP project with estimated costs of planned investments. The findings and recommendations of all the components that are implemented through the project were discussed and updated at 13 round tables in the protected areas in Croatia, with about 300 participants. Furthermore, two presentations of project results were organized for the general public. Based on the results of research 4 project proposals for financing from EU funds were prepared: (1) Strengthening institutions for nature protection at the national and regional level related to the use of EU Structural Funds capacities, (2) Strengthening the capacity of regional administrative bodies related to the impact assessment of the Ecological Network, (3) Sustainable management of Mura and Drava river basins through the cooperation of the nature protection sector and water management sector in Croatia, (4) Raising awareness and education of farmers on regional level on NATURA 2000, the importance of preserving biodiversity and the possibilities of agri-environmental programmes in pilot areas.

Project: Natural Zeolites in Nanotechnology of Waters

Client: Ministry of Science, Education and Sports

Team leader: Anamarija Farkaš

Project duration: 2010 – 2011

Summary: This is the bilateral research project with Slovenia „Natural zeolites in nanotechnology“ between the Faculty of Chemical Engineering and Technology in Zagreb, Chemistry Institute in Ljubljana and the Institute for International Relations. The workshop sponsored by the MSES was held in Zagreb at the Faculty of Chemical Engineering and Technology on May 5-6 May 2010 “3rd Workshop EUREKA E!4208 - Purewater”. The workshop was attended by eminent scientists in the field of science

and technology from universities and scientific institutes from Croatia, Slovenia and Serbia. Lectures from the workshop were published in the Book of Abstracts *3rd Workshop EUREKA E!4208 - Purewater, Book of Abstracts/University of Zagreb, Faculty of Chemical Engineering and Technology /* . The research will continue in 2011.

Project: “WB/STP Twinning Project“ - Cooperation between Brodarski Institut and IMO in the Preparation of Project Proposals and Feasibility Studies for Nationally and EU Funded Projects

Client: Ministry of Science, Education and Sports / World Bank

Team leader: Sanja Tišma

Project duration: 05/2010 – 05/2011

Summary: The purpose of the project is to exchange knowledge and experiences of two institutes on projects applying to national and international sources of funding, and the goal is to prepare the 6 joint proposals in the field of environmental protection and energy efficiency. The bases for monitoring tenders are prepared, as well as several examples of typical project applications (Intelligent Europe, IPA, NATO, etc.). Three workshops on preparing proposals and writing applications were conducted and 6 project ideas were identified which were developed in various stages of preparation. The project will continue in 2011 when the majority of work will be related to the preparation of the financial components of project applications and the applications for tenders will be finalised.

Project: Development of Hazardous Waste Management System, Including the Identification and Management of “Hot Spot Sites” in Croatia (EU PHARE 2006).

Client: European Commission for the Ministry of Environmental Protection, Physical Planning and Construction and Environmental Protection Agency (RAMBOL, Denmark)

Team leader: Sanja Tišma

Project duration: 11/2009 – 09/2010

Summary: One of the research topics that was initiated in 2009 was the analysis of European directives in the field of hazardous wastes and preparation of analytical materials and models for continuous monitoring and sustainable management in the future. In the scope of the project the researchers have prepared a methodology for analyzing the hazardous waste market in the Republic of Croatia, prepared and conducted a survey on a sample of 6000 companies on the quantities of hazardous waste produced by the economy and identify critical points related to hazardous waste at the county level, at the level of cities and municipalities. Basic research findings on the types and quantities of hazardous waste have pointed out the deficiencies in monitoring and collecting the quantities produced and the lack of information on the disposal/storage of most of hazardous waste. The findings and recommendations of the

study will provide decision-makers in preparing a new system (strategy) of hazardous waste management in Croatia.

Project: Preparation of the Study for Drafting the Ordinance on the Treatment of Investments in Energy Efficiency Improvements for Budgetary Users

Client: UNDP for HEP-ESCO Ltd. Zagreb

Team leader: Sanja Tišma

Project duration: 05/2010 – 09/2010

Summary: Overall goal of this Project is to analyze different options for the treatment of energy efficiency projects in local budget and to develop clear and unambiguous recommendations for the content of the Ordinance on Treatment of Investment in Energy efficiency Improvements for Budgetary in Croatia. Based on existing research (The analysis and recommendations for local budgets to encourage energy efficiency projects, conducted by the Institute of Economics in 2008 and the Manual for the implementation of energy efficiency projects in the budgets of local (regional) self-administration units, prepared by IMO in 2009) and the implementation of new analysis, the relevant Croatian and European legislation was identified and the requirements arising from them were analyzed. Preparation and implementation of measures envisaged in the Plan of Implementation of the Program's economic recovery may encourage investment in energy efficiency (the private equity investment funds and international financial institutions and EU funds) which can be viewed as an opportunity. On the other hand, removing all barriers to foreign direct investment is one of the medium-term measures. Accordingly, it can be expected that the obstacles to investment in energy efficiency measures will be removed before the third quarter of 2011. The study identifies measures and regulations which should by then be prepared.

Project: Analysis of the 2009 Annual Programme for Croatia under the Instrument for Pre-accession Assistance (IPA) in the Context of the 2009 Enlargement Package

Client: Institute for Public Finances (for European Parliament – Directorate-General for External Policies)

Author: Ana-Maria Boromisa

Project duration: 11/2009 – 02/2010

Summary: The goal of the project was to analyze the 2009 Annual Programme for Croatia and its coherence with EU strategic objectives and policy goals. It is based mainly on the Commission communication on the enlargement strategy for 2009. The briefing discusses challenges and actions under the political criteria, with specific attention to human rights and minority issues, economic criteria and compliance with the acquis.

The conclusion is that the projects planned under IPA 2009 are in line with the EU policy objectives as set within the enlargement package. The main challenges that could adversely affect the implementation of the programme are the economic crisis and the gap between the adoption and the implementation of the programme. It is recommended that further EU activity in Croatia should also target the Parliament and provide more help for economic reforms. The whole text “Analysis of the 2009 Annual Programme for Croatia under the Instrument for pre-accession assistance (IPA) in the context of the 2009 enlargement package” is available at:

<http://www.europarl.europa.eu/activities/committees/studies/download.do?language=en&file=30831#search=%20IPA%20>

Project: The Third Energy Package of the European Union: LIGHT OR DARKNESS: The Concept of Man-Energy, the View from Brussels

Publishers: IMO and Lider Press, Zagreb, 2010, 189 pages

Authors: Carlo Corazza and Alfredo Visković

The book deals with the third energy package of the European Union and the relationships between climate and energy policy. It represents a process of policy making and activities aimed at achieving the objectives and it outlines the relationship between traditional energy and environmental policy, and attempts to use new technologies necessary to reduce negative impacts on the environment and initiate competitiveness and create new opportunities for growth and employment. Problematic policy areas are reviewed, especially sometimes conflicting national interests, which makes the adoption and implementation of a common European policy more difficult. Croatia, as part of the Energy Community of South East Europe, has undertaken the obligations of European policies and thus the obligation to harmonize the complex political, economic and technical issues related to the single energy market in Southeast Europe and its linking with the EU.

Project: Smart Energy City Sisak – Enhancement of Business Related Infrastructure, IPA IIIC

Client: UNDP

Team leader: Ana-Maria Boromisa

Project duration: 8/2010-10/2010

Summary: The goal of this Project was to prepare the project application “South Industrial Zone Sisak” for the IPA IIIC programme. Standard methodology for the analysis of costs and benefits of the construction zone was applied, which consists of financial and economic analysis for a period of 25 years, and the sensitivity analysis and risk assessment. In addition to the cost-benefit analysis of the enhancement of the infrastructure in South Industrial Zone, an application form was prepared and other documents checked.

Project: Data Preparation and Analysis of Indicators - Regional Competitiveness Index, 2010

Client: UNDP, Economic Faculty Osijek

Team leader: Krešimir Jurlin

Project duration: 4/2010 – 12/2010

Summary: This is a continuation of the research of the Regional Competitiveness Index 2007 which measures the competitiveness of Croatian counties and regions based on numerous statistical and survey indicators and their aggregation at the level of the index of the business sector and business environment, as well as the final ranking of counties based on competitiveness. The project consisted of defining and testing indicators of competitiveness, their grouping into factors of competitiveness and the development and final indices, which rank counties and regions according to their competitiveness. In the scope of the study, a large executive survey was conducted, analyzed and used as indicators of certain aspects of regional competitiveness. The benefit of this research is to (inter alia) use the prepared database in development and evaluation of the county development strategy.

Project: Analysis of Competitiveness of Croatian Economy

Client: National Competitiveness Council

Team leader: Krešimir Jurlin

Project duration: 01/2010 – 12/2010

Summary: In the scope of the long-term cooperation with the National Competitiveness Council, in 2010 ongoing research was conducted of factors and results of the competitiveness of the Croatian economy. Targeted research was carried out and short reports written on analyzing the results of the Global Competitiveness Report 2009/2010 WEF and World Competitiveness Yearbook of IMD, as well as the changes in the position of Croatia. The research on the preparation of statistical indicators for Croatia was carried out, as an input to the World Competitiveness Yearbook, IMD. In the framework of the activities of the National Competitiveness Council in drafting the document "Charter for a New Beginning", a revision of the definition of key indicators and analysis of the feasibility of simulation development projections were implemented.

Project: Privatisation of the Public Services Sector in Croatia and SEE: Assessment of the Major Gains and Pains

Client: London School of Economics

Team leader: Nevenka Čučković

Project duration: 03/2010 - 02/2011

Summary: The study has the intention to evaluate the basic economic and other effects

of the privatisation process of public sector enterprises and in particular in terms of their impact on improving efficiency, quality of services, quality management, price trends, consumer welfare, the size of capital investment and employment. As a sample of two public companies in Croatia, which are in the majority (HT) or partly privatized (INA), the project provides an analysis of key economic and social impacts of privatisation in comparison with two selected groups of countries a) new EU member countries and b) selected countries of Southeast Europe which have privatized telecommunications and petroleum industry.

Project: EU-27 Watch, Report on Croatia

Client: Institute for European Politics (IEP), Berlin

Team leader: Nevenka Čučković

Project duration: 05/2010 - 05/2011

Summary: The publication EU 27 Watch intends, in a clear, concise and analytical manner, to give a summary of the most important discussions which are held on certain current problems in each EU member state and in candidate countries. The report on Croatia has analyzed the application of the Lisbon Treaty, EU enlargement policy towards the Western Balkans, the impact of economic and financial crisis in Greece on the EU, as well as possible impacts on Croatia, the significance of the Europe 2020 Strategy, climate changes, EU energy policy and the adjustment of Croatian energy policy, the fight against corruption and improving relations with the neighbours in the region. In addition to Croatia, in preparing reports for the EU-27 Watch the candidate countries included are Turkey, Iceland and Macedonia (www.eu-27watch.org)

Project: Civil Society Capacity Building to Map and Monitor Security System Reform in the Western Balkans 2009-2011

Client: Norwegian Royal Ministry of Foreign Affairs, Geneva Centre for Democratic Control of Armed Forces

Authors: Sandro Knezović, Mladen Staničić

Project duration: 03/2009 – 12/2011

Summary: The project's main goal is to increase the capacity of the civil society in the Western Balkan region to effectively oversee security sector reform both at the national level, and through a cooperation network on the regional level. IMO is one of six regional partners. In the scope of the project three workshops were organized during 2010 on Security Sector Reform: Zagreb, organizer IMO, April 2010; Pristina, organizer KCSS, October 2010; Kolasin, organizer CEDEM, December 2010. Furthermore, the project team has prepared the following papers: Context Analysis Paper, General Transparency, Financial Transparency, Oversight of the Independent Bodies, Executive Control, Judicial Control.

Project: From the Lisbon Strategy to Europe 2020

Sponsors: Delegation of the European Union in Croatia, Croatian Chamber of Economy (CCE), the Croatian Bank for Reconstruction and Development (HBOR)

Team leader: Višnja Samardžija

Project duration: 2010

Summary: The project objective was to investigate and publish the analysis of the implementation of the Lisbon Strategy of the European Union and prospects for the continued implementation of reforms envisaged under the Lisbon Strategy in Europe 2020 as a new ten-year framework for the economic development of the European Union. The most important activities of the project were the organisation of a research conference and the publication of scientific book "From the Lisbon Strategy to Europe 2020" (editors Višnja Samardžija and Hrvoje Butković). The book that has been nationally and internationally reviewed includes a collection of analytical reports by the IMO and their international colleagues who deal with these issues. The topics include: the challenges of economic management of the EU, investment in science and research, energy security, sustainable development, strengthening European competitiveness, the reform model of social protection, social entrepreneurship and the development of competition policy. The book was published in printed and electronic form in English, and some parts were translated into Croatian.

Project: French and Croatian Partnership for Promoting European Integration

Client: French Embassy in Croatia in cooperation with the Delegation of the European Union in the Republic of Croatia

Team leader: Hrvoje Butković

Project duration: 04/2010 – to be continued in 2011

Summary: The project includes the organisation of a cycle of public lectures held by prominent French public figure in 2010 focusing on selected EU integration topics. The Project is funded by the French Embassy in Croatia, while the Delegation of the European Union allows using their Information Centre and covers the costs of translation. IMO actively participates in shaping and implementing the project as a partner institution. During 2010 three lectures were organized on the following topics: Structural Funds, the instruments for regional development; EU after the entry into force of the Lisbon Treaty; and the Common Agricultural Policy and the economic crisis.

Project: Support to Donor Coordination and Monitoring towards Enhanced European Integration

Client: Deutsche Gesellschaft für Technische Zusammenarbeit - GTZ

Team leader: Višnja Samardžija

Project duration: 08/2010 – 12/2010

Summary: The donor project is intended for the Government of Kosovo and was implemented partly in Priština. Involvement in the project included participation in the identification mission in Priština in the period from September 1-15, 2010 in order to develop a proposal of strategic management and organizational support for the recently established Ministry of European Integrations, which should be carried out in the next three-years in Kosovo. IMO, based on experience and performance in Croatia, prepared the scope and the program of work and a plan for inter-ministerial cooperation for the three-year period, which has been accepted and should begin its implementation in mid 2011.

Project: Croatia and EU: Lunch/Breakfast Debate

Client: Hanns Seidel Foundation

Team leader: Višnja Samardžija

Project duration: 06/2010 – to be continued in 2011

Summary: IMO is a partner in the project in cooperation with Hanns Seidel Foundation and the Diplomatic Academy, Ministry of Foreign Affairs and European Integration of RC. The goal of the project is the organisation of a series of round tables – lunch/breakfast debates, whose basic idea is to encourage ongoing professional dialogue and academic audiences, national and foreign public, and reflect and strengthen the role of Croatia in Europe and Europe in Croatia. In 2010 two round tables were organized: “European External Action Service - challenge for the Lisbon Treaty?” and “Croatia on the doorstep of the European Union - what we are facing after the integration?”

Project: LISBON, Linking Interdisciplinary Integration Studies by Broadening the European Network

Client: European Commission, ERASMUS programme

Team leader: Višnja Samardžija

Project duration: 10/2010 – 10/2013

Summary: The goal of the project is to promote academic excellence in the field of European studies and enhance research of the EU integration by focusing on the importance and implementation of the Lisbon Treaty. The project is coordinated by the University of Cologne (Prof. Wolfgang Wessels), and IMO participates as a partner in the consortium of a total of 66 institutions from 31 countries. There are four major areas of research: The EU’s Institutional Framework Post Lisbon; Economic and Financial Policy; The Area for Freedom, Security and Justice; EU External Action. The established network of cooperation will contribute to exchange experiences and good practice and should result in a possible new curriculum in the area of European higher education. The project lasts for 3 years and it started on October 1, 2010 while the main activities will be initiated in 2011. It includes three annual conferences in Brussels, a series of workshops and training for doctoral students.

8. Publications

Croatian International Relations Review (CIRR)

Since 1995 IMO publishes its own scientific journal Croatian International Relations Review (CIRR) which is published exclusively in English, primarily because of the need to continuously present and process Croatian foreign policy and its position in international and economic relations, as well as the establishment of global and regional security structures through an appropriate international publication.

The journal is referred to in the following relevant scientific databases:

- International Political Science Abstracts - IPSA
- Public Affairs Information Service - PAIS
- CSA Social Services Abstracts
- CSA Sociological Abstracts
- CSA Worldwide Political Science Abstracts

Thanks to financial support of the MSES in 2010 the issues of CIRR 58/59 and 60/61 have been prepared and published. Covered topics include the financing of local self-administrations in selected countries and proposals for the Republic of Croatia, the use of Internet for tourism purposes in Croatia, the European security strategy and the concept of security in the Republic of Croatia and the new strategic concept of NATO. CIRR is the A1 format journal which, in addition to original scientific articles, publishes book reviews of major titles of contemporary literature from IMO's areas of interest. Editorial Board of the journal had changed in 2010. The new editor is Sandro Knezović, Ph.D. and his two new assistants are Marina Funduk and Janko Bekić.

Culturelink Joint Publications Series

Culturelink Joint Publications Series is IMO's edition which publishes thematic studies on various aspects of cultural research and has continuously been publishing since 1996 and so far has published 13 scientific books. Books in this series are also available in electronic form on Culturelink network and IMO's web-sites (<http://www.imo.hr/node/87>). In 2010 the 14th edition within the scope of this series has been prepared. The book Networks – The Evolving Aspects of Culture in the 21st Century will be published at the beginning of 2011.

C-News

Since 2004 IMO also regularly publishes a monthly electronic newsletter C-News, which is sent to over 1500 addresses in the world and which provides information on culture, cultural policy and international cultural cooperation. All 10 issues that were released in 2010 are available on the Culturelink network web-site (<http://www.culturelink.org/news/c-news/index.html>)

9. Performance record of IMO's researchers

Author's books

1. Demonja, Damir; Ružić, Pavlo. **Ruralni turizam u Hrvatskoj s hrvatskim primjerima dobre prakse i europskim iskustvima**. Zagreb: Meridijani Samobor, 2010 (author's book).
2. Jelinčić, Daniela Angelina. **Kultura u izlogu: kratki vodič za upravljanje kulturnim dobrima** Zagreb: MEANDARMEDIA, 2010 (monograph).
3. Jelinčić, Daniela Angelina; Gulišija, Deana; Bekić, Janko. **Kultura, turizam, interkulturalizam**. Zagreb: Meandarmedia/Institute for International Relations, 2010 (monograph).

Editor's books

1. **From the Lisbon Strategy to Europe 2020** / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: Institute for International Relations, 2010 (proceedings).
2. **Kultura/Multikultura** / Švob-Đokić, Nada (editor(s)). Zagreb: Naklada Jesenski i Turk, Hrvatsko sociološko društvo, 2010 (monography).

Book chapters

1. Bartlett, Will; Čučković, Nevenka; Vučković, Valentina. **Croatia: Economy** // Europa World Year Book 2010 / Joanne Maher (editor(s)). London: Routledge, 2010. Pages 230-240.
2. Jurlin, Krešimir. **Competitiveness and Education within the Lisbon Strategy and Europe 2020** // From the Lisbon Strategy to Europe 2020 / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: proceedings, 2010. Pages 86-110.
3. Butković, Hrvoje; Dujmović, Antun Krševan. **Bilingual Glossary: Lisbon Strategy and Europe 2020** // From the Lisbon Strategy to Europe 2020 / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: Institute for International Relations, 2010.. Pages 275-305.
4. Butković, Hrvoje; Samardžija, Višnja. **From the Lisbon Strategy to Europe 2020: An Introduction** // From the Lisbon Strategy to Europe 2020 / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: Institute for International Relations, 2010. Pages 3-30.
5. Butković, Hrvoje; Vidačak, Igor. **Enhancing the Role of Social Economy in Attaining the Lisbon Agenda Objectives** // From the Lisbon Strategy to Europe

- 2020 / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: Institute for International Relations, 2010. Pages 185-215.
6. Tišma, Sanja; Čermak, Helena. **Environmental Dimension of the Lisbon Strategy and Europe 2020** // From the Lisbon Strategy to Europe 2020 / Samardžija, Višnja; Butković, Hrvoje (editor(s)). Zagreb: Institute for International Relations, 2010.. Pages 250-273
 7. Samardžija, Višnja. **Building-up Knowledge Based Society in the SEE: A Fiction or Window of Opportunity trough the EU Accession?** // Western Balkans' Accession to the European Union. Political and Economic Challenges / Cerović, Božidar and Uvalić, Milica (editor(s)). Beograd: Faculty of Economics of the University of Belgrade, Publishing Centre, 2010. Pages 235-259.
 8. Boromisa, Ana-Maria. **Energy for smart, sustainable and inclusive growth** // From the Lisbon Strategy to Europe 2020 / Samarždija, Višnja, Butković, Hrvoje (editor(s)). Zagreb: IMO, 2010. Pages 218-247.
 9. Bilić, Paško. **Prema složenom medijskom okolišu** // Kultura/multikultura / Švob-Đokić, Nada (editor(s)). Zagreb: Jesenski i Turk, 2010. Pages 69-88.
 10. Primorac, Jaka. **Od globalne kulturne industrije do kultura niša: Kulturna potrošnja i kulturna proizvodnja u Hrvatskoj** // Kultura/Multikultura / Švob-Đokić, Nada (editor(s)). Zagreb: Naklada Jesenski i Turk, Hrvatsko sociološko društvo, 2010. Pages 49-67.
 11. Švob-Đokić, Nada. **Kulturni opstanak, nestanak ili transformacija** // Kultura /multikultura / Švob-Đokić, Nada (editor(s)). Zagreb: Jesenski i Turk, 2010. Pages 15-47.
 12. Jelinčić, Daniela Angelina. **Celebrating Diversity through Different -isms** // Cultural Policy and Management (kpy) Yearbook 2010 / Kutlu, Ülkü Zümray; Smithuijsen, Cas (editor(s)). Istanbul: Istanbul Bilgi University Press / Boekmanstudies, 2010. Pages 68-75.
 13. Jelinčić, Daniela Angelina. **Çeşitliliği Farklı -(izm)lerle Kutlamak** // Kültür Politikaları ve Yönetimi (KPY) Yıllık 2010 / Kutlu, Ülkü Zümray ; Smithuijsen, Cas (editor(s)). Istanbul: Istanbul Bilgi University Press/Boekmanstudies, 2010. Pages 63-70.
 14. Popović, H., Bilić, P. Jelić, T. and Švob-Đokić, N., **The Case of Croatia** in Background information report : Media policies and regulatory practices in a selected set of European countries, the EU and the Council of Europe, pp. 77-107, MEDIADDEM, October 2010, <http://www.mediadem.eliamep.gr/findings/> .
 15. Maleković, S., Puljiz, J., **Izazovi novog pristupa upravljanju razvojem na**

lokalnoj i regionalnoj razini u Hrvatskoj, u: Nova Hrvatska lokalna i regionalna samouprava, Hrvatska akademija znanosti i umjetnosti, 2010. Pages 199-223.

Other papers in CC journals

1. Demonja, Damir. **Daniela Angelina Jelinčić (editor(s)): Cultural Tourism Goes Virtual, Audience Development in Southeast European Countries; Zagreb, Institute for International Relations, 2009., pages 211.** // Društvena istraživanja. 19 (2010), 1-2 (105-106); 315-317.
2. Demonja, Damir. **Philosophical Issues of Tourism, edited by John Tribe, Channel View Publications, Bristol-Buffalo-Toronto, 2009, pages 302..** // Društvena istraživanja. 19 (2010), 4-5 (108-109); 908-910.
3. Demonja, Damir. **Pavlo Ružić: Ruralni turizam, Zavod za turizam, Institut za poljoprivredu i turizam, Poreč 2009., pages 243.** // Društvena istraživanja. 19 (2010), 6 (110); 1194-1195.

Scientific papers in other journals

1. Jelinčić, Daniela Angelina; Tišma, Sanja. **Povezanost kulturnih i prirodnih resursa za potrebe razvoja turizma u zaštićenim područjima u Hrvatskoj.** // Geoadria, Glasilo Hrvatskog geografskog društva Zadar i Odjela za geografiju Sveučilišta u Zadru. 15 (2010), 2; 327-341 (journal article).
2. Tišma, Sanja; Mileusnić Škrtić, Mira; Polić, Mario. **A comparative analysis of pay and benefit systems in self-government units in relevant countries and proposals for Croatia.** // Croatian international relations review. 16 (2010), 58/59; 7-19 (journal article).
3. Jurlin. Krešimir; Čučković, Nevenka. **Comparative Analysis of the Quality of European Institutions 2003-2009: Convergence or Divergence?.** // Financial Theory and Practice. 34 (2010), 1; 71-98 (journal article).
4. Demonja, Damir; Čupić, Renata; Jelinčić, Daniela Angelina. **Contribution to the Research of the Internet in the Service of Tourism – Situation in Croatia and in the World.** // Croatian International Relations Review. XVI (2010), 58-59; 35-48 (original journal article).
5. Demonja, Damir; Mišćin, Lidija. **Rural Tourism in Croatia II.: European Experiences on Rural Tourism - Guidelines for Sustainable Development of Rural Tourism in Croatia.** // Croatian international relations review. XVI (2010), 58/59; 1-16 (original journal article).
6. Ondelj Ivona. **Test značajnog narušavanja tržišnog natjecanja: teoretski**

- i praktični aspekti.** // Hrvatska pravna revija. 7-8/2010 (2010), 7-8; 33-41 (journal article).
7. Ondelj, Ivona. **Croatian Context of the Right of Establishment.** // Journal on Legal and Economic Issues of Central Europe. 1/2010 (2010), 1; 19-25 (journal article).
 8. Samardžija, Višnja. **Croatia: Political Evolution and Relation with the EU.** // IE Med. Mediterranean Yearbook Med.2010. 2010 (2010); 210-214 (journal article).
 9. Uzelac, Aleksandra. **La cultura digital, un paradigma convergente donde se unen la tecnología y la cultura: desafíos para el sector cultural.** // DIGITHUM Les humanitats en l'era digital (The Digithum, humanities in the digital age). 12 (2010); 27-33 (journal article).
 10. Uzelac, Aleksandra. **The Role of Cultural Portals in the Context of Converging Digital Culture.** // Medijska istraživanja (Media research). 16 (2010) , 2; 5-42 (journal article).
 11. Vučković, Valentina. **Političko poslovni ciklusi - postoje li u Hrvatskoj?.** // Privredna kretanja i ekonomska politika. 20 (2010), 125; 61-88 (journal article).

Nonscientific papers in other journals

1. Bekić, Janko. **Mono vs. Multi - kulturalizmi u znanosti i politici.** // Politička misao Croatian political science review. Vol. 47 (2010), No. 1; 223-228 (journal article).
2. Bekić, Janko. **Od etničkog ka građanskom nacionalizmu.** // Zarez: dvotjednik za kulturna i društvena zbivanja. XII (2010), 294; 8-8 (journal article).
3. Butković, Hrvoje. **Günter Schabowski: Wir haben fast alles falsch gemacht: die letzten Tage der DDR.** // Politička misao: Croatian political science review. 47 (2010), 2; 226-230 (journal article).
4. Čvrljak, Saša. **Sanja Tišma i Sanja Maleković: Zaštita okoliša i regionalni razvoj, iskustva i perspektive.** // Sigurnost: časopis za sigurnost u radnoj i životnoj okolini. 52 (2010) , 1; 99-101 (journal article).
5. Čvrljak, Saša. **Fareed Zakaria: The Post-American World.** // Croatian international relations review. XVI (2010), 58/59; 60-61 (journal article).
6. Tišma, Sanja. **Croatia is on track for the EU, but its economic and political road will be rocky,** Europe's World, autumn 2010, pages 151-152.
7. Čvrljak, Saša. **Milica Uvalić: Serbia's Transition: Towards a Better Future.** //

- Croatian international relations review. XVII (2010), 60; 71-73 (journal article).
8. Čvrljak, Saša. **Višnja Samardžija and Hrvoje Butković, eds.: From the Lisbon Strategy to Europe 2020.** // Croatian international relations review. XVII (2010), 60; 78-80 (journal article).
 9. Čučković, Nevenka. **Fight against corruption in Croatia intensifies.** // EU-27 Watch. July 2010 (2010), 9; 300-302 (journal article).
 10. Čučković, Nevenka; Vučković, Valentina. **European economic policy, the financial and economic crisis and its consequence for Croatia.** // EU-27 Watch. July 2010 (2010), 9; 167-170 (journal article).
 11. Šelo Šabić, Senada. **Van Rompuy received more attention than Ashton.** // EU-27 WATCH. 9 (2010), July 2010; (journal article).
 12. Šelo Šabić, Senada. **Croatia will be next.** // EU-27 WATCH. 9 (2010), July 2010; (journal article).
 13. Bilić, Paško. **Friedrich Krotz, Mediatisierung: Fallstudien zum Wandel von Kommunikation.** // Sociologija i prostor. 48 (2010), 1(186); 137-141 (journal article).
 14. Bilić, Paško. **Byron Hawk, David M. Rieder, Ollie Oviedo (editor(s)), Small Tech: The Culture of Digital Tools.** // Revija za sociologiju. 40 (2010), 1; 109-111 (journal article).
 15. Primorac, Jaka; Bilić, Paško. **Treća svjetska konferencija mreže Culturelink "Mreže - razvojni aspekti kulture u 21. stoljeću".** // Revija za sociologiju. 40 (2010), 1; 114-117 (journal article).
 16. Jelinčić, Daniela Angelina. **Virtualni kulturni turizam i iseljenišvo.** // Hrvatski iseljenički zbornik. 19 (2010); 52-59 (journal article).
 17. Jelinčić, Daniela Angelina. **Tvornica kulturnog turizma.** // Zarez: dvotjednik za kulturna i društvena zbivanja. XII (2010), 295; 19-19 (journal article).

Papers in the publishing process

1. Butković, Hrvoje. **How is Democracy Applied within the EU: Combining Elements of Traditional and Innovative Democratic Practice.** // Politička misao: Croatian political science review. (2010).
2. Bekić, Janko. **Robert Kagan: The Return of History and the End of Dreams.** // Croatian international relations review. (2010) (accepted for publication).
3. Ondelj Ivona. **Prikaz: Rodin, Siniša; Ćapeta, Tamara; Goldner Lang, Iris ; eds: Reforma Europske Unije Lisabonski ugovor.** // Croatian international relations review. (2010).

4. Demonja, Damir. **Daniela Angelina Jelinčić (Ed.): Cultural Tourism Goes Virtual, Audience Development in Southeast European Countries; Zagreb, Institute for International Relations, 2009., pages 211.** // Acta turistica. (2010) (accepted for publication).
5. Demonja, Damir. **Pavlo Ružić: Ruralni turizam; Poreč, Zavod za turizam, Institut za poljoprivredu i turizam, 2009, pages 243.** // Turizam. (2010) (accepted for publication).
6. Demonja, Damir. **Project «Hit the Road» by Daniela Angelina Jelinčić and associates (with its Manual).** // Croatian international relations review. (2010) (accepted for publication).
7. Butković, Hrvoje. **Demokratski deficit Europske unije i modeli za njegovo prevladavanje.** (accepted for publication in „Politički sustav EU-a i europeizacija hrvatske politike“).
8. Maleković, Sanja; Puljiz, Jakša; Tišma, Sanja. **New Opportunities for Regional and Local Actors in Croatia in Supporting Socio-Economic Development, Southeastern Europe, Brill, pp.26.** (accepted for publication).

Published invited lectures

1. Samardžija, Višnja. **Foreign investments in the Western Balkans** // Accession of Western Balkans to the EU – evaluating the process. Dijon: SciencesPo, 2010. 49-53 (invited talk, published, expert).
2. Samardžija, Višnja; Čvrljak, Saša. **Strengthening Regional Economic Cooperation in the South-Eastern Europe on the Way to Recovery** // *Lingua-Culture Contextual Studies in Ethnic Conflicts of the World (LiCCOSEC)*, Volume 13, 2010. / Furuya, Daisuke et al. (editor(s)). Osaka, Japan: Research Institute for World Languages, Osaka University, 2010. 115-133 (invited talk, published, scientific)).
3. Švob-Đokić, Nada. **Cultural Communication among Neighbours: A New Image of Southeastern Europe** // *Neighbour and Neighbourhood* / FURUYA, Daisuke & Ryoji MOMOSE (editor(s)). Osaka, Japan: Research Institute for World Languages, Osaka University, 2010. 36-40. (invited talk, international peer-review, published, scientific).
4. Tišma, Sanja; Pavičić Kaselj Ana. **Environmental policy and development of environmental indicators in Croatia.** International Conference, „Croatia and the EU: Integration Strategies and Creating Public Policies“ Faculty of Political Science, University of Zagreb, 2010. (invited talk, international peer-review,

published, scientific)

5. Jelinčić, Daniela Angelina. **Kultura i turizam u virtuali: "Uradi sam" u jugoistočnoj Europi** // Mediji i turizam: Zbornik radova s međunarodnog znanstvenog skupa / Krpan, Tomislav; Sušac, Vlado (editor(s)). Zadar: Odjel za turizam i komunikacijske znanosti Sveučilišta u Zadru, 2010. 25-35 (invited talk, domestic peer-review, published, scientific).
6. Uzelac, Aleksandra. **La cultura digital: la nueva ecología social para la sociedad del conocimiento** // Cooperación Cultural Euroamericana: Papeles Iberoamericanos. Madrid: OEI - Organización de Estados Iberoamericanos para la Educación, la Ciencia y la Cultura, 2010. 109-124 (invited talk, international peer-review, published, scientific).
7. Uzelac, Aleksandra. **Digital Culture and the Role of Cultural Portals** // Blurring National Borders in Cyber Space: The Role of online platforms in promoting international exchanges in the performing arts sector. Seoul, Koreja: theAPRO, 2010. 49-55 (invited talk, published, expert).
8. Farkaš, Anamarija. **Possibility of Ammonia Removal by Natural Zeolite - Clinoptilolite from Deposit Donje Jesenje, Krapina Region** // 3rd Workshop EUREKA E!4208 - Purewater, Book of Abstracts/University of Zagreb, Faculty of Chemical Engineering and Technology / Margeta, Karmen(editor(s)). Zagreb: Fakultet kemijskog inženjerstva i tehnologije, 2010. 33-33 (invited talk, international peer-review, summary, scientific).

Scientific conference papers with international peer-review

1. Boromisa, Ana-Maria; Tišma, Sanja; Pavičić Kaselj Ana. **Meeting 20-20-20 Targets, Role of energy efficiency** // Energy and the environment / Franković Bernard (editor(s)). Rijeka: Hrvatski savez za sunačev energiju, 2010. 197-208 (lecture, international peer-review, published, expert, scientific).
2. Maleković, Sanja; Tišma, Sanja; Farkaš, Anamarija. **Capacity for managing local development in karst areas** // Sustainability of the Karst Environment, Dinaric Karst and Other Karst Regions, International Interdisciplinary Scientific Conference, Croatia, 2009 / Bonacci, Ognjen (editor(s)). Paris: United Nations Educational, Scientific and Cultural Organisation, 7, place de Fontenoy, 75352 Paris 07 SP, printed by UNESCO, 2010. 129-136 (lecture, international peer-review, published, expert, scientific).
3. Puljiz, Jakša; Tišma, Sanja; Ana Pavičić-Kaselj. **Measuring Sustainable Development: The Case of Croatia** // 5th International Conference An

Enterprise Odyssey: From Crisis to Prosperity - Challenges for Government and Business / Galetić, Lovorka; Spremić, Mario; Ivanov, Marijana (editor(s)). Zagreb: Faculty of Economics and Business, Zagreb, 2010. 1-18 (lecture, international peer-review, published, expert, scientific).

4. Demonja, Damir, Mesarić Žabčić, Rebeka. **Baština u funkciji ruralnog turizma na Međimurskoj vinskoj cesti (sjeverozapadna Hrvatska)** // Zbornik radova sa druge naučne konferencije sa međunarodnim učešćem «Očuvanje i zaštita kulturno-istorijskog nasljeđa Srbije u inostranstvu» / Golubović, Vidoje (editor(s)). Beograd: Institut za međunarodnu politiku i privredu, 2010. 300-316 (lecture, international peer-review, published, expert, scientific).

Other refereed conference papers

1. Demonja, Damir. **Transromanica: transnacionalni kulturno-turistički projekt i Hrvatska** // 1. hrvatski kongres o ruralnom turizmu s međunarodnim sudjelovanjem Perspektive razvoja ruralnog turizma : Zbornik radova / Katica, Dijana (editor(s)). Zagreb: Hrvatski farmer d.d., 2010. 259-261 (lecture, domestic, peer-review, published, expert).
2. Demonja, Damir; Mesarić Žabčić, Rebeka; Mišćin, Lidija. **Međimurska vinska cesta: primjer dobre prakse razvoja ruralnog turizma kontinentalne Hrvatske** // 2. hrvatski kongres o ruralnom turizmu s međunarodnim sudjelovanjem, 21. - 25. travnja 2010., Mali Lošinj, Zbornik radova, I. dio / Katica, Dijana (editor(s)). Zagreb: Hrvatski farmer d.d., 2010. 95-107 (lecture, domestic peer-review, published, expert, scientific).

Abstracts in Book of abstracts

1. Farkaš, Anamarija. **Possibility of Ammonia Removal by Natural Zeolite - Clinoptilolite from Deposit Donje Jesenje, Krapina Region** // 3rd Workshop EUREKA E!4208 - Purewater, Book of Abstracts/University of Zagreb, Faculty of Chemical Engineering and Technology / Margeta, Karmen, editor(s).Zagreb: 2010. 33-33 (lecture, international peer-review, abstract, scientific).
2. Puljiz, Jakša; Tišma, Sanja; Ana Pavičić-Kaselj. **Measuring Sustainable Development: The Case of Croatia** // 5th International Conference An Enterprise Odyssey: From Crisis to Prosperity - Challenges for Government and Business / Galetić, Lovorka; Spremić, Mario; Ivanov, Marijana (editor(s)). Zagreb: Faculty of Economics and Business, Zagreb, 2010. 37-39 (lecture, domestic peer-review, abstract, scientific).

3. Jurlin, Krešimir; Čučković, Nevenka. **Measuring Regional Competitiveness: Case of Croatia** // Regional Policy and Decentralisation in South East Europe / Bartlett, Will ; Maleković, Sanja (editor(s)). Zagreb: LSE, London and IMO, Zagreb, 2010. 28-29 (lecture, domestic peer-review, abstract, scientific).
4. Maleković, Sanja; Puljiz, Jakša; Tišma, Sanja. **New Opportunities for Regional and Local Actors in Croatia in Supporting Socio-Economic Development** // Regional Policy and Decentralisation in South East Europe / Bartlett, Will ; Maleković, Sanja (editor(s)). Zagreb: LSE, London and IMO, Zagreb, 2010. 39-40 (lecture, domestic peer-review, abstract, scientific).
5. Demonja, Damir; Mesarić Žabčić, Rebeka. **Baština u funkciji (ruralnog) turizma na međimurskoj vinskoj cesti (sjeverozapadna Hrvatska)** // Druga naučna konferencija sa međunarodnim učešćem "Očuvanje i zaštita kulturno-istorijskog nasleđa Srbije u inostranstvu" / Vidoje Golubović (editor(s)). Beograd, Srbija: Institut za međunarodnu politiku i privredu, 2010. 81-81 (invited talk, international peer-review, abstract, scientific).
6. Primorac, Jaka. **What's Law Got to Do With It? New Perspectives for Freelance Artists in Croatia** // ICCPR2010-The 6th International Conference on Cultural Policy Research. Jyväskylä: University of Jyväskylä, 2010. 131-131 (lecture, international, peer-review, abstract, scientific).
7. Jelinčić, Daniela Angelina. **Tvornica kulturnog turizma** // Industrijska kulturna baština: 11. hrvatsko-slovenske etnološke paralele / Rožman, Helena ; Jelavić, Željka ; Černelič Krošelj, Alenka (editor(s)). Ljubljana: Slovensko etnološko društvo, 2010. 14-14 (lecture, international, peer-review, abstract, scientific).
8. Bilić, Paško. **Socializing the Internet: Global Developments and Policy Issues** // Media Policies: Country Practices within the EU Media Regulatory Framework. 4-4 (lecture, abstract, expert)). www.imo.hr/files/book_of_abstracts_round_table.pdf
9. Švob-Đokić, Nada, **Transferring the Culture Concepts through Culture Industries and the Creative City Practices**, International Conference After the Cultural City, 24-25 September 2010, Pécs (lecture, abstract)

Dissertations

1. Butković, Hrvoje. **Demokratski deficit Europske unije** / doctoral thesis. Zagreb: Fakultet političkih znanosti, 14.05. 2010., 256 pages Mentor: Grubiša, Damir.

2. Primorac, Jaka. **Promjena strukture rada u kreativnoj ekonomiji: kultura, tranzicija i kreativna klasa** /doctoral thesis. Zagreb: Filozofski fakultet, 03.12. 2010, 209 pages Mentor: Švob-Đokić, Nada.

List of publications of IMO's staff in 2010

Author's books	3
Editor's books	2
Book chapters	15
Other papers in CC journals	3
Scientific papers in other journals	11
Nonscientific papers in other journals	17
Papers in the publishing process	8
Published invited lectures	8
Scientific conference papers with international peer-review	4
Other refereed conference papers	2
Abstracts in Book of abstracts	9
Dissertations	2
TOTAL	84

10. Promotion and education of employees

10.1. Awards and honours

Biserka Cvjetičanin, Ph.D. was awarded the honorary title and position of Emeritus scholar with all the rights established by the Science and Higher Education Act and the Statute of the Institute on March 26, 2010.

Daniela Angelina Jelinčić, Ph.D., was awarded The City of Zagreb Award (2010) for the book "Abeceda kulturnog turizma"

10.2. Professional advancement

In 2010 the following employees were promoted to higher professional position:

Ph.D. Nevenka Čučković, research advisor, in June 2010

Ph.D. Sanja Tišma, research advisor, in June 2010

Ph.D. Daniela Angelina Jelinčić, senior research associate, in June 2010

Ph.D. Ana Maria Boromisa, senior research associate, in December 2010

Ph.D. Hrvoje Butković, senior assistant, in July 2010

Ph.D. Jaka Primorac, senior assistant, in December 2010

Ph.D. Jakša Puljiz, research associate, in September 2010

M.S. Mira Mileusnić Škrtić, senior advisor, in March 2010

Antun Krševan Dujmović, senior associate, in March 2010

Andrea Ruk, senior associate, in March 2010

Dragana Markanović, associate, in March 2010

In 2010 the following employees initiated the procedures for promotion to higher professional position:

Ph.D. Damir Demonja, to be promoted to senior research associate

Ph.D. Krešimir Jurlin, to be promoted to senior research associate

Ph.D. Hrvoje Butković, to be promoted to research associate

Ph.D. Senada Šelo Šabić, to be promoted to research associate

10.3. Education of employees

Hrvoje Butković, Ph.D. - May 14, 2010, Faculty of Political Science, University of Zagreb, defended his doctoral thesis entitled "Democratic Deficit of the European Union"

Jaka Primorac, Ph.D. – December 3, 2010 defended her doctoral thesis entitled "The Changes in the Structure of Work in the Creative Economy: Culture, Transition and Creative Class", Faculty of Philosophy, University of Zagreb.

In 2010 Valentina Vučković, junior researcher, enrolled in 5th semester of the postgraduate doctoral study, Faculty of Economy, University of Zagreb and Ana Pavičić Kaselj, junior researcher, enrolled in the postgraduate doctoral study, Faculty of Economy, University of Zagreb.

In 2010 junior researchers Janko Bekić, Marina Funduk, Iva Kornfein and Ana Žuvela enrolled in the postgraduate doctoral study "Comparative Politics", Faculty of Political Science, University of Zagreb.

In 2010 Paško Bilić, junior researcher, enrolled in the postgraduate doctoral study, Faculty of Philosophy, University of Zagreb.

In 2010 Antun Krševan Dujmović enrolled in the postgraduate doctoral study "Comparative Politics", Faculty of Political Science, University of Zagreb.

In 2009/2010 M.S. Mira Mileusnić Škrtić enrolled in the postgraduate doctoral study "Information Sciences", Faculty of Organisation and Informatics in Varaždin.

In 2010 Ivona Ondelj, LL.M., enrolled in 5th semester of the postgraduate doctoral study "European Law", Faculty of Law, University of Zagreb.

In 2009/2010 Marina Funduk enrolled in One-year course professional diplomatic study at the Diplomatic Academy of the Ministry of Foreign Affairs and European Integrations and graduated in June 2010.

In 2010/2011 Saša Čvrljak enrolled in One-year course professional diplomatic study at the Diplomatic Academy of the Ministry of Foreign Affairs and European Integrations.

11. Teaching activities of IMO's researchers

In 2010 IMO scientists were actively involved in the development of curriculum and teaching activities at the undergraduate and postgraduate studies at several Croatian universities and business schools.

The list of teaching courses of IMO's researchers:

Ana-Maria Boromisa, Ph.D.

- Course: Engineering Economy, Faculty of Electronic Engineering and Computing, University of Zagreb, 2009/2010
- Course: Economics of European Integration, Faculty of Political Sciences, University of Zagreb, 2009/2010

Daniela Angelina Jelinčić, Ph.D.

- Course: Management of cultural goods I and II, pregraduate study, University of Dubrovnik, since 2007
- Course: Cultural heritage in the function of tourism development, graduate study, Faculty of Philosophy, University of Zadar, since 2008
- Course: Cultural diversity and mass media, graduate study, Faculty of Philosophy, University of Zadar, since 2009
- Economy of Culture, graduate study, University of Dubrovnik, since 2009

Krešimir Jurlin, Ph.D.

- Course: International Trade Policy Aspects, College of International Relations and Diplomacy, 2010/2011

Sanja Maleković, Ph.D.

- Course: EU regional policy and project management, postgraduate study: Economics of European Union, Faculty of Economy, University of Zagreb, since 2008
- Course: EU cohesion policy, International Graduate Business School (Indiana University) in Zagreb, Economic Institute Zagreb, since 2008
- Courses: EU cohesion policy (structural and cohesion funds); EU regional policy and ex-ante evaluation of programmes, Study: Project Manager of EU Funds, Business Academy Experta, 2010

Ana Pavičić-Kaselj, M.A.

- Course: Economy of Public Sector, Faculty of Law, University of Zagreb, since 2008
- Course: Project preparation, Study: Project Manager of EU Funds, Business Academy Experta, 2010

Jakša Puljiz, Ph.D.

- Courses: EU regional policy and ex-ante evaluation of programmes; EU cohesion policy (structural and cohesion funds); Planning, programming and development of operational programmes; Evaluation of developed project, Study: Project Manager of EU Funds, Business Academy Experta, 2010

Višnja Samardžija, Ph.D.

- Course: Institutional aspects of EU integration, Postgraduate study „Cross-border cooperation and EU integrations“, Josip Juraj Strossmayer University of Osijek, since 2004/05
- Economics of Enlargement, Advanced Master of European Studies, Faculty of Political Sciences, University of Zagreb, 2010/11
- Introduction to EU programmes, Study: Project Manager of EU Funds, Business Academy Experta, 2010

Mladen Staničić, Ph.D.

- Course: International Economic Relations, College of International Relations and Diplomacy, 2009/2010
- Course: International Political Economy, College of International Relations and Diplomacy, 2009/2010

Senada Šelo Šabić, Ph.D.

- Course: Politics and Society in Southeast Europe, Faculty of Political Sciences, University of Zagreb, 2009/10
- Course: Introduction to International Politics, Faculty of Political Sciences, University of Zagreb, 2010/11

Nada Švob-Đokić, Ph.D.

- Course: Globalisation and localism (1+2); Cultural industries (1+1); graduate study, Faculty of Philosophy, University of Rijeka, from 2007 to 2010

- Course: Global cultural changes and occurrence of new cultures, doctoral study of sociology, Faculty of Philosophy, University of Zagreb, from 2007 to 2010

Dr. sc. Sanja Tišma

- Course: EU regional policy and project management, postgraduate study: Economics of European Union Faculty of Economy, University of Zagreb, since 2008
- Course: Economy of Public Sector, Faculty of Law, University of Zagreb, since 2008
- Course: Project preparation, Study: Project Manager of EU Funds, Business Academy Experta, 2010

At the international level, IMO's scientists occasionally hold guest lectures. The first guest lecturers in Japan (Osaka University, Kyoto University, Doshisha University) were held in 2010 as a result of years of bilateral cooperation between IMO and the colleagues from Japan.

12. Organised international and national research meetings in 2010

1. Meeting “Structural funds, instruments for regional development”, Zagreb, April 26, 2010
2. International conference “Croatia on the Eve of EU Accession: The Path of Reform”, Zagreb, April 29-30, 2010
3. LSEE International conference “Regional Policy and Decentralisation in South East Europe”, Zagreb, May 10-11, 2010
4. International conference “NATO’s New Strategic Concept: A perspective from the new member states”, Zagreb, May 28, 2010
5. Meeting “Europska unija nakon stupanja na snagu Lisabonskog ugovora: prema federaciji?”, Zagreb, June 16, 2010
6. Fourth regional meeting “Civil Society to Map and Monitor Security Sector Reform in the Western Balkans, 2009-2011”, Zagreb, June 21-23, 2010
7. Bilateral Japan/Croatia conference - “Borders – Obstacles or Opportunities” Zagreb, September 13–14, 2010 (IMO)
8. IMO Forum “Russia: yesterday, today, tomorrow”, Zagreb, October 18, 2010
9. Meeting “Poljoprivredna politika Europske unije i ekonomska kriza”, Zagreb, September 15, 2010
10. International conference “NATO’s New Strategic Concept - Challenges and Perspectives”, Zagreb, December 2-3, 2010
11. International round table and book promotion “From the Lisbon Strategy to Europe 2020”, Zagreb, December 9, 2010
12. International round-table “Media Policies: Country Practices within the EU Media Regulatory Framework” December 10, 2010, Zagreb

13. Partner institutions

International organisations within the system of the United Nations

- United Nations Education, Scientific and Cultural Organisation (UNESCO), Paris
- United Nations Development Programme (UNDP), Zagreb

Regional organisations and institutions

- Council of Europe, Strasbourg
- European Commission, Brussels
- European Parliament, Brussels
- NATO, Brussels
- Regional Cooperation Council, Sarajevo

International organisations and associations

- American Association for the Advancement of Science (AAAS), Washington, D.C.
- European Association of Development Research Training Institutes (EADI), Geneva
- INTERARTS, Barcelona
- International Studies Association (ISA), Provo
- International Labour Organisation (ILO), Geneva
- World Bank, Office in Zagreb
- World Trade Organisation, Geneva

Embassies

- Delegation of European Union, Zagreb
- French Embassy, Zagreb
- USA Embassy, Zagreb

Research and academic institutions

- Center for Economic Research and Graduate Education (CERGE), Charles University, Prague
- Centre international de formation européenne (CIFE), Nice
- European Community Studies Association (ECSA), Brussels
- European University Institute, Florence

- European Institute for Comparative Cultural Research (ERICarts), Bonn
- Hellenic Foundation for European and Foreign Policy (ELIAMEP), Athens
- Institute for European Politics, Berlin
- Institut za društvena istraživanja, Zagreb
- Interdisciplinary Institute for Urban and Regional Studies, Vienna
- International Center for Economic Growth (ICEG), Budapest
- London School of Economics (LSE), London
- Mediacult, Vienna
- Mirovni inštitut, Ljubljana
- University in Split
- University in Zadar
- University in Zagreb
- University in Osijek
- Univerzitet umetnosti, Belgrade

Foundations

- European Cultural Foundation, Amsterdam
- Friedrich Naumann Stiftung, Zagreb
- Friedrich Ebert Stiftung, Zagreb
- Hanns Seidel Stiftung, Zagreb
- Open Society Institute of the Soros Foundation, Zagreb / New York
- Bertelsmann Stiftung, Gütersloh
- German Marshal Fund
- Balkan Trust for Democracy, Belgrade
- Deutsche Gesellschaft für Internationale Zusammenarbeit (GTZ)

International networks

- Balkan Communication Network, Ankara
- Central and Eastern European University Network (CEEUN), Venice
- Central European Publishers' Network (CEPN), Vienna
- Culturemondo Network, Brighton
- EU-CONSENT Network of Excellence
- European Association of Development Training and Research Institutes (EADI), Bonn,
- European Consortium for Political Research (ECPR), Colchester
- Friends of Europe, Brussels

- Global Development Network (GDN), New Delhi
- International Centre for Economic Growth (ICEG), Stockton, California
- International Relations and Security Network (ISN), Zurich
- International Relations-Institutes, Vienna
- International Studies Association (ISA), Tucson, Arizona
- Lab for Culture, Amsterdam
- Network of Emerging European Economics (3ENet), Washington, D.C.
- Network of European Research Institutes, Zurich
- Observatoire des politiques culturelles, Grenoble
- Observatory of Cultural Policies in Africa (OCPA), Maputo
- Partnership for Peace Consortium of Defense Academies and Security Studies Institutes (PfP Consortium), Garmisch-Partenkirchen
- Stockholm Network, London
- Trans-European Policy Studies Association (TEPSA), Brussels
- University Association for Contemporary European Studies (UACES), London

14. International research visits to IMO

- Visit of Professor Taro Tsukimura, Doshisha University, Kyoto, March 8, 2010.
- Visit of the participants of Pan-European education program “European Diploma in Cultural Project Management”, May 14, 2010.
- Meeting of the Interdepartmental Working Group on Development Cooperation and Humanitarian Aid Abroad, September 2, 2010.
- Delegation of the Ministry of Defence of the Kingdom of Sweden (Joakim Paasikivi, Carl Lindstrand, Mattias Hallström and Johan Larsson), November 23, 2010, in order to find out more about IMO’s activities and the current political and economic situation in Croatia.
- Visit of experts from Japan (Osaka University, Kyoto University) and participation at bilateral Japan/Croatia conference “Borders - Obstacles or Opportunities”, September 13-14, 2010.
- Internship in the EU-i Centre - Jelena Isakovic, Belgrade, from November 2, 2010 until May 2011.

15. Project Support Centre

The Project Support Centre was established in 2010 in order to facilitate the effective application and implementation of research projects, both at national and international level.

In 2010 the main activities of the Centre were directed to provide information, organisation and expert support to IMO's research projects, especially in the application and implementation of international projects. The staff of the Centre participated in the development of project reports for the World Bank, various EU institutions and bodies (European Commission, European Parliament, the EU Delegation in Croatia), NATO, OECD, various UN bodies (UNDP, UNESCO, UNECE) and the Council of Europe and provided support to researchers in the organisation and implementation of applications. The necessary documents were prepared for project applications and the list of references was regularly updated. The staff was involved, especially in organisational and IT aspects, in the development and implementation phases of 40 projects prepared and implemented by IMO, as well as in research implemented for the MSES through 6 research projects.

The Centre also offers ICT support, including computer knowledge skills improvement and research equipment management. The Institute's website (<http://www.imo.hr>) located at IMO's server was maintained and the researchers and scientists daily update the pages with information about their research activities using the Drupal CMS system. The Institute's intranet was also maintained and upgraded (<http://www.imo.hr/egroupware>) which encourages cooperation within and between the activities of research groups. The continuous software and programme applicative maintenance of networked computers under MS Windows XP operating system, computers with Windows 7 operating system and office suite MS Office 2007 and Sophos security protection was installed. Computer and software support and servicing were continuously in use during all events (lectures, round tables, meetings) within IMO.

16. Library and documentation

In 2010 the Library and Documentation Centre performed its regular activities which include the following professional activities: upgrading the collection which covers the review of draft orders, order publications, receipt of publications, including processing library materials (inventory, classification, cataloguing, placement, bibliographic cataloguing-in treatment that means internal cataloguing of bibliographic databases of books, journal articles and documents, and records of the receipt of periodical publications); edit and update pages of the INDOK service at IMO's official online site; the exchange of publications, interlibrary loan, work with in-house and external customers (finding of digital information resources with documents relevant to the work on the MSES scientific projects; teach users to work with online databases and use other sources of information available via the Internet, obtain the required reports on cited papers of individual researchers, assistance in preparing the bibliography and regular reporting on the search of scientific journals of prestigious publishers such as SAGE, monitoring and reporting to individual users about new publications in the field of their work).

The continuation of education of the staff working in an ALEPH collection system, data entry in the specified database, regularly updated Webpac (bibliographic databases on the Internet, i.e. e-catalogues, regular review and write-off of foreign and domestic journals and the establishment of a bibliographic database for IMO's studies) must be emphasized in addition to more important achievements.

Archival service

Further updating of archives and records continued in 2010. The summary list of current records was finalised. Furthermore, the list of all records in the individual organisational units (the Secretariat, the EU i centre, the Library and Documentation) was completed. In the ARHiNET system, the basic funds were entered and the entry at lower levels has continued.

In October 2010 the employee in charge passed the professional examination for working in the archives and thus become qualified to perform this job.

17. "EU i" – Documentation Centre

In 2010 the "EU i" - Documentation Centre continued its primary activity of informing citizens about the European Union and the process of Croatian accession to the European Union, and disseminating the EU documents.

"EU i" maintained communication with customers via telephone, electronic mail and working with those customers who come to the Centre. The structure of users who sought information and documents shows that the most inquiries came from students of undergraduate and postgraduate studies, public administration and the private sector.

In 2010 a significant part of "EU i" activities was implemented through a web portal EnterEurope, a modern means of communication and information that contributes to the recognition of the "EU i"- Documentation Centre and the Institute for International Relations.

The staff of the "EU i" continued with the regular maintenance of the EnterEurope portal whose base of E-point documents has grown to over 10,800 documents. The updating of dynamic content was conducted on a daily basis, including news, announcements of events, documents and tender announcements.

The activities on updating the European Union policies on the portal also continued (Enlargement, External Relations and Foreign Affairs, Science and Research, Audiovisual Policy, Fraud, Energy) and other static content - agencies, review of EU-Croatian relations, etc.).

In 2010 the "EU i" was involved in the project "Information about the European Union for civil society organisations in Croatia" which is being implemented in collaboration with the National Foundation for Civil Society Development.

18. Financial report

Revenues, expenses and operating expenses for the period from 1 January to 31 December 2010

Unspent projects' funds from 2009	430.974,50
Revenues	11.246.142,00
Revenue from the budget - regular activity	8.025.881,00
Other revenues (national and international sources)	3.220.261,00
Expenses and operating expenses	10.876.517,00
Salaries, etc.	6.298.008,00
Business trips, professional training, conferences and seminars	891.965,00
Material, energy, etc.	195.698,00
Services	3.290.362,00
Other unmentioned expenses	159.228,00
Financial transactions	13.752,00
Expenses for non-financial assets	27.504,00
Unspent projects' funds from 2010	800.599,50